# NXP SEMICONDUCTORS ANALYST DAY

NEW YORK | APRIL 2016



SECURE CONNECTIONS FOR A SMARTER WORLD





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# **AGENDA**

8:00 – 8:30AM **RICK CLEMMER** 

2016 Analyst Day Introduction

8:30 – 9:00AM **DAN DURN** 

**Financial Overview** 

9:00 - 9:15AM

Finance Q&A

9:15 – 10:45AM **RUDY STROH** 

Security – Connectivity

10:45 – 11:00AM

Security – Connectivity Q&A

11:00 – 11:30AM

Break





# **AGENDA**

11:30AM – 1:00PM **KURT SIEVERS** Automotive

1:00 – 1:15PM Automotive Q&A

1:15 – 1:30PM RICK CLEMMER Summary and Q&A

1:30 – 2:30PM Lunch with Management

2:30 – 3:30PM

NXP Product Demonstrations and Management Discussions



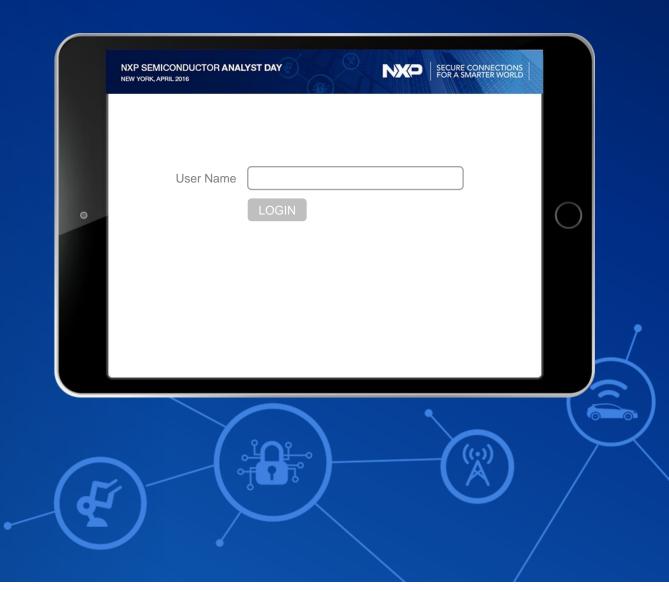


# COVISION IPAD ENGAGEMENT

PLEASE LOGIN TO THE iPAD USING YOUR EMAIL ADDRESS

**USER NAME** 

[YOUR EMAIL ADDRESS]





# NXP Semiconductors 2016 ANALYST DAY

# RICK CLEMMER

President & Chief Executive Officer







#### **Secure Connections for the Smarter World**

Everything Everything Everything **Smart** Connected Secure 1B+ additional consumers online, Potential economy savings 40B+ devices with intelligence shipped in 2020 30B+ connected devices up to half trillion dollars **Processing** Connectivity Security IoT Automotive Industrial **Connected Devices** 



# **NXP Value Proposition**



Multiple High Growth Markets + RMS >1.5x

**PROFITABLE GROWTH** 



World-Class Expertise and Team

**CUSTOMER-FOCUSED PASSION TO WIN** 



Operational Excellence + Benchmark Cost Structure

STRONG CASH GENERATION

MAXIMIZE SHAREHOLDER VALUE



# The New NXP – Strategically and Financially Compelling



#### Solutions leadership

- Broad and diverse customer base
- Compelling cross-sell opportunity
- Complementary market reach



#### Growth in excess of market

- Accelerates "Secure Connections for a Smarter World" strategy
- Leader in automotive semiconductor
- Leader in broad-based MCU



#### Far superior earnings growth

- RMS focused growth
- Margin expansion driven by
  - Portfolio optimization
  - Cost synergy realization



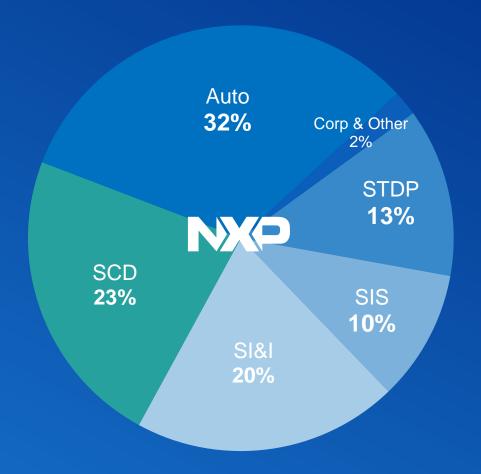
#### Shareholder value creation

- Focus on optimal capital structure
- Achieve 2x leverage
- Return excess free cash flow to shareholders



# **HPMS Market Leader with Sharper Focus, Broader Reach**

# NXP Non-GAAP 2015 Adjusted Revenue by Operating Segment



#### **NXP: the HPMS leader**

- Deliver growth >1.5x market
- #5 global non-memory semi supplier
- #1 global auto semi supplier
- #1 non-auto MCU
- #1 secure identification

#### Focused on 2x the serviceable market

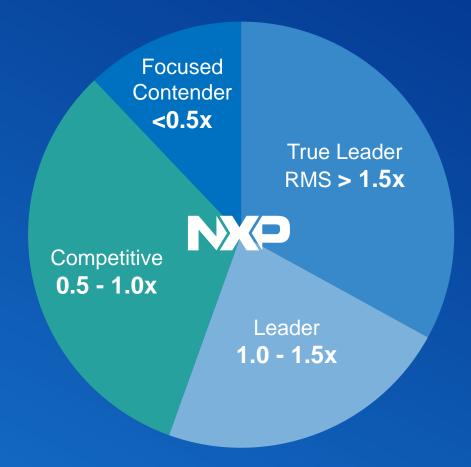
- Complimentary portfolios and customers
- Opportunities to cross sell
- Ability to deliver complete solutions

**Deliver >1.5x market growth** 



# RMS Philosophy – Focus on Product and Application Leadership

# NXP Non-GAAP 2015 Adjusted Revenue by RMS Concentration



#### Market Focus – achieve RMS > 1.5x

- Focus on large, faster growing markets
- Engage market leaders early
- Deliver product and application leadership
- Focused execution

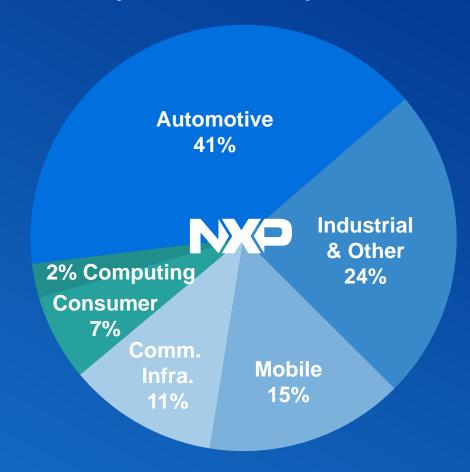
#### **Benefits of RMS leadership**

- First mover advantage
- Out-grow, out-invest competition
- Drive disproportionate profit
- Thought leadership for OEMs
- Sustainable barriers to entry



### Focused Leadership – End Markets

NXP Non-GAAP 2015 Adjusted Product Revenue by End-market Exposure



#### **Broad end market exposure**

- Long life cycles
- High barriers to entry
- Application expertise

#### **Product leadership positions**

- #1 Automotive
- #1 Non-auto MCU
- #1 Secure identification
- #1 Mobile transactions



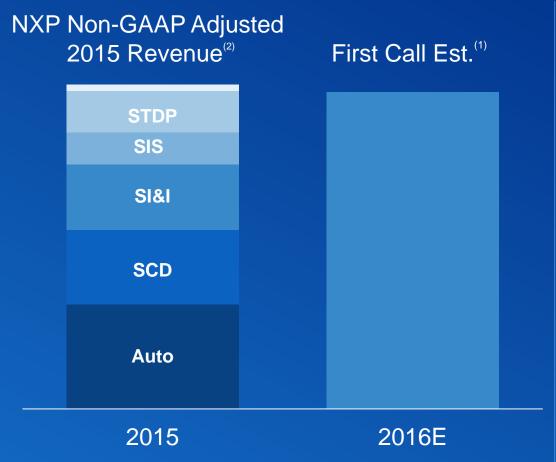








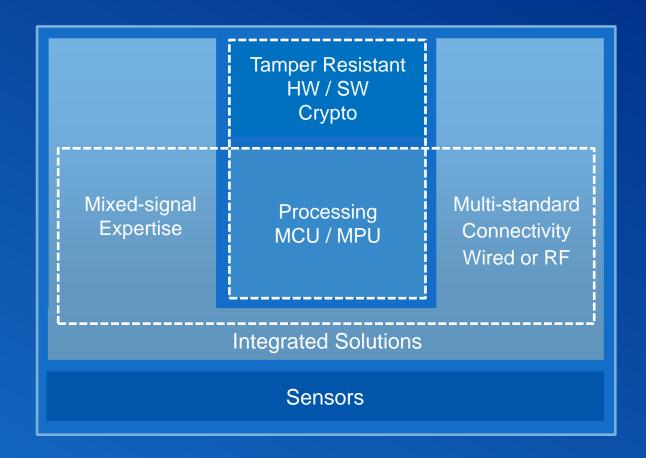
#### **Focus to Drive Growth**



Strategic Focus				
Auto	<ul> <li>Extend current leadership</li> <li>Investment focus to ADAS and security</li> </ul>			
SCD	<ul> <li>Mobile Transactions: true leadership, transit</li> <li>MCU: 32bit ARM leadership, drive applications</li> <li>i.MX: solutions focus with security</li> </ul>			
SI&I	<ul> <li>Leverage high speed interface leadership, USB Type C</li> <li>RF Power: leverage leadership, GaN, mMIMO</li> <li>Digital Networking: WIP – focus investment</li> </ul>			
SIS	<ul> <li>Extend security leadership</li> <li>Balanced participation in profitable end-markets</li> <li>Leverage IP across entire portfolio</li> </ul>			



# **Ability to Deliver Connected System Solutions**



#### **Future connected device requirements**

- Ultra-low power processing
- End-to-end security
- Ultra-low power connectivity
- Secure firmware, middleware, protocols
- Environmental sensing

**---** Axis of system level integration



# The New NXP – Accelerating Secure Connections Vision

#### NXP – Product & Application Leadership



Secure Identification Solutions

~\$1.0B

Revenue



Secure Connected Devices Revenue<sup>(1)</sup> ~\$2.2B



Secure Interface & Infrastructure

Revenue<sup>(1)</sup> ~\$2.0B



**Automotive** 

Revenue ~\$3.2B

Standard Products Revenue<sup>(1)</sup>~\$1.3B

#### Leverage product leadership

- Leader in automotive
- Leverage security and MCU leadership

#### Pivot to application leadership / influence

- Evolution of secure ADAS solutions
- System requirements of IoT / Smarter World

#### Focused product and application leadership

- Drives growth >1.5x market
- Significant earnings power and cash flow



# **Communication Infrastructure – Solid Leadership**

#### RF Power



#### **Market position**

- #1 Provider of PA solutions to BTS industry
- RF technology and innovation leader

#### **Market strategy**

- Invest to lead transition to GaN as market develops
- Capture thought leadership in mMIMO
- Drive system integration from baseband to antenna, spanning frequency & power
- Positioned for leadership in new white goods markets

#### **Digital Networking**



#### **Market position**

• #1 in communications segment in 2015

#### **Market strategy**

- Transition to faster growth segments IoT, V2I
- Maintain leadership in packet acceleration and security

#### Recent market success

- Broad ARM/64 LS portfolio well received
- Gaining share with ARM/64 in enterprise
- Control plane processor white box switching



# CHNOLOGY LEADERSHIP

# **Focus on Product and Application Leadership**

#### APPLICATIONS FOCUS

	Auto Core	Auto ADAS	Mobile TX & Interfaces	Core ID	Industrial	Infrastructure	loT
Hardware Security							
Software Security							
Processing							
RF Connectivity	2211	1110					
Wired Connectivity		//)					
Analog Power Mgt.			- /				
RF Power					1		



# **Focus on Product and Application Leadership**

#### APPLICATIONS FOCUS

		Auto Core	Auto ADAS	Mobile TX & Interfaces	Core ID	Industrial	Infrastructure	loT
	Hardware Security							
	Software Security							
	Processing							
I INOLOGI LEAL	RF Connectivity							
	Wired Connectivity							
	Analog Power Mgt.			-				
- 1	RF Power			/ ,		1		



# **NXP Value Proposition**



True Leadership Driving RMS

**FOCUSED ON RMS > 1.5x** 



Multiple High Growth Markets

**PROFITABLE GROWTH** 



World-Class Expertise and Team

**CUSTOMER-FOCUSED PASSION TO WIN** 



Operational Excellence + Benchmark Cost Structure

STRONG CASH GENERATION

**MAXIMIZE SHAREHOLDER VALUE** 





SECURE CONNECTIONS FOR A SMARTER WORLD

# **Financial Overview**

# **DAN DURN**

Executive Vice President and Chief Financial Officer







# NXP – Focused Industry Powerhouse

- Leadership in high growth markets
  - Portfolio drives above market growth opportunity
- Target model drives superior growth
  - -~15%+ Non-GAAP EPS growth
- Strong cash flow
  - Margin expansion + operating discipline = \$4B+ Non-GAAP Adjusted EBITDA<sup>(1)</sup>
  - Low capital intensity
- Total return strategy
  - Disciplined capital allocation
  - Excess cash returned to shareholders





Focused Industry Powerhouse



Portfolio Drives
Above Market
Growth Opportunity

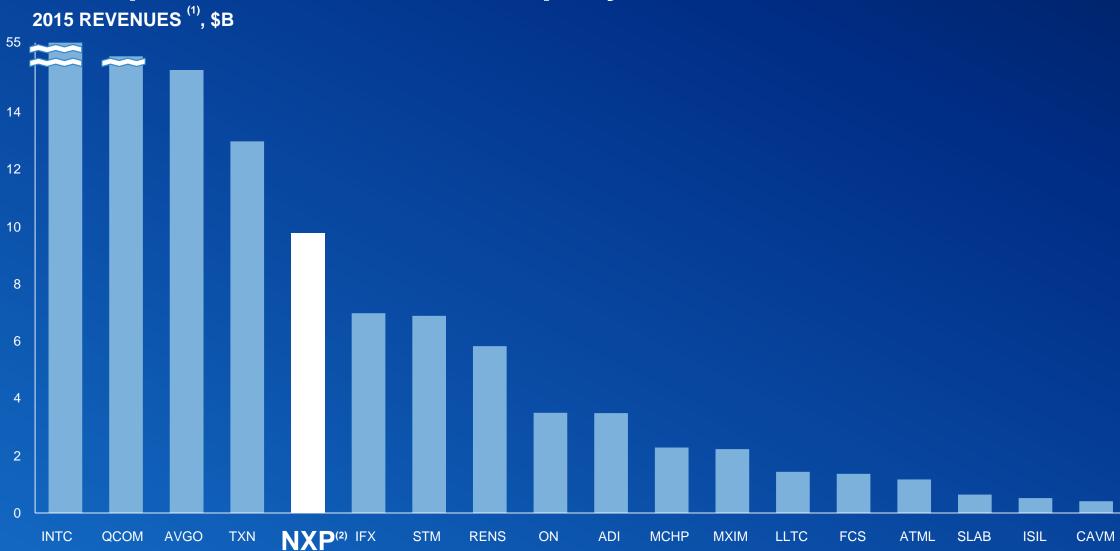




Margin Expansion +
Operating Discipline
= \$4B+ Non-GAAP
Adjusted EBITDA



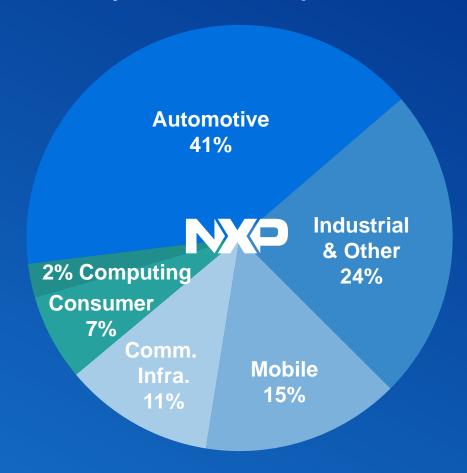
# NXP – Top 5 Semiconductor Company





# Focused Leadership – End Markets

NXP Non-GAAP 2015 Adjusted Product Revenue by End-market Exposure



#### **Broad end market exposure**

- Long life cycles
- High barriers to entry
- Application expertise

#### **Product leadership positions**

- #1 Automotive
- #1 Non-auto MCU
- #1 Secure identification
- #1 Mobile transactions



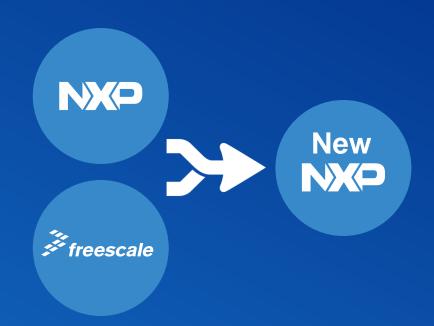
# Top 20 Customers ~40% of 2016E Revenue (1)

>25,000 Total Customers 6.0% 0.0% Automotive Mobile Comm. Infra. Industrial & Other



12.0%

# **Merger Momentum**



#### **Driving synergy capture**

- \$200M in 2016; \$500M in 2017
- Management team integrated and executing
- Product roadmaps aligned
- High customer engagement
- Portfolio attracting new customers
- Early cross sell and solutions success

Industry powerhouse with diversification, scale and above market earnings growth potential





Focused Industry Powerhouse



Portfolio Drives
Above Market
Growth Opportunity





Margin Expansion +
Operating Discipline
= \$4B+ Non-GAAP
Adjusted EBITDA



# **Driving Above Market Growth Opportunity**



#### Outgrow the broader market by >1.5x

- Leverage portfolio scale and reach
- Aligned with key market drivers
  - Auto: ADAS, security and infotainment
  - Everything smart, secure and connected
- High growth high profit segments





Focused Industry Powerhouse



Portfolio Drives
Above Market
Growth Opportunity

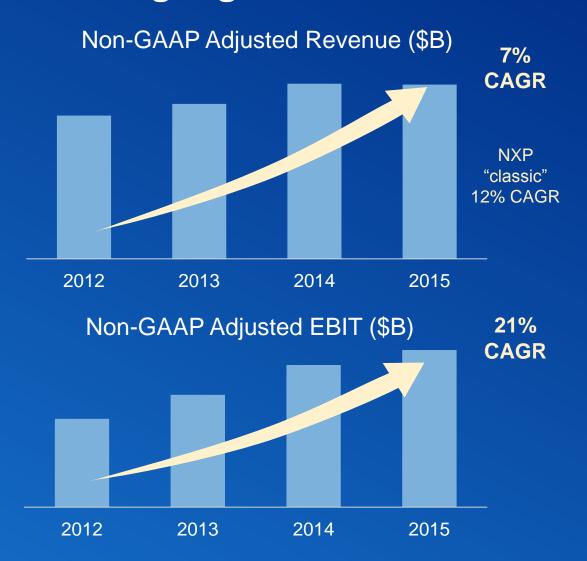




Margin Expansion +
Operating Discipline
= \$4B+ Non-GAAP
Adjusted EBITDA



# **Generating Significant Shareholder Value**







# **Starting From a Position of Strength**

	Annualized 1Q15 (\$M)
Non-GAAP Revenue	\$9,960
Non-GAAP Gross Profit	\$4,764
Non-GAAP Gross Margin	47.8%
Non-GAAP EBIT	\$2,252
Non-GAAP EBIT Margin	22.6%

#### **Complementary product portfolio**

- Enabling increased share of wallet
- Growth above market

#### Improve gross profit

- \$100 million of cost synergies in COGS
- FSL "classic" operational improvement

#### **EBIT** expansion

- \$500 million of total cost synergies
- NXP "classic" OpEx discipline



# **Compelling Financial Model**

	2016E – 2019E
Focused Market Growth <sup>(1)</sup>	3 - 4%
NXP Growth <sup>(1)</sup>	5 - 7%
Non-GAAP Gross Margin	51 - 55%
R&D	13 - 15%
SG&A	6 - 8%
Non-GAAP EBIT Margin	30 - 33%
Non-GAAP EPS Growth <sup>(1)</sup>	~15%+
Non-GAAP Adjusted EBITDA 2019E	\$4B+



#### **NXP Non-GAAP Financial Model**

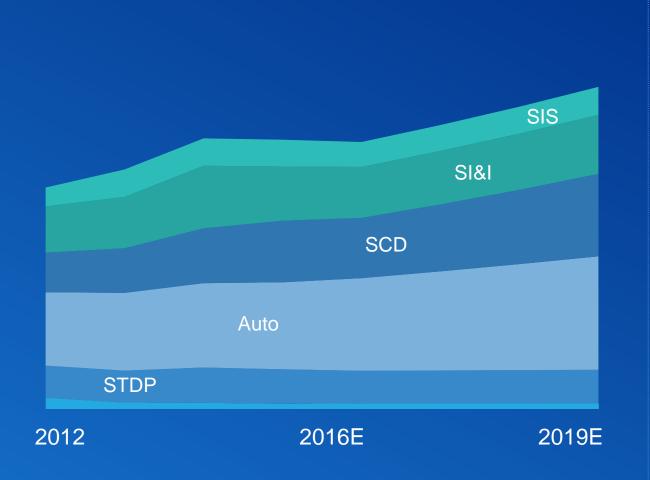
	HPMS	STDP	NXP	
Non-GAAP <b>GM%</b>	54 - 58%	30 - 34%	51 - 55%	
Non-GAAP R&D%	14 - 16%	3 - 4%	13 - 15%	
Non-GAAP SG&A%	6 - 8%	6 - 8%	6 - 8%	
Non-GAAP EBIT%	32 - 35%	20 - 24%	30 - 33%	

#### **Assumptions**

- NXP growth >1.5x industry
- Significant margin improvement
  - R&D investment driving future growth
- Additional metrics
  - Tax
    - 2016E: ~\$20M / Qtr
    - 2017E: ~\$35-\$40M / Qtr
    - 2018E/19E: ~10% / ~12%
  - SBC / year
    - 2016E/19E: ~\$350M / ~\$275M
  - Capex: ~5% of revenue
  - Leverage: <=2x by 2Q17



# **Operating Segment Growth Rates**



#### 2016E - 2019E CAGR

HPMS	Up mid to high single digit
Auto	Up mid to high single digit
SIS	Up low to mid single digit
SCD	Up low double digit to mid teens
SI&I	Up mid to high single digit
STDP	Growth in line with discrete market
Total	5 - 7%





Focused Industry Powerhouse



Portfolio Drives
Above Market
Growth Opportunity

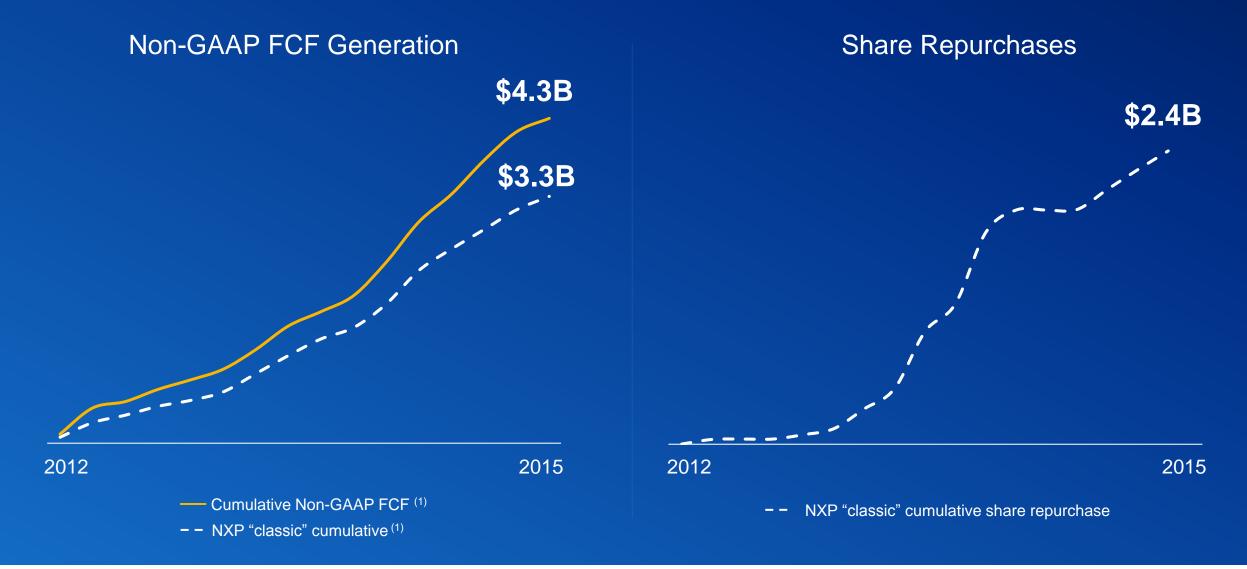




Margin Expansion +
Operating Discipline
= \$4B+ Non-GAAP
Adjusted EBITDA



## **Strong Free Cash Flow and Capital Returns**



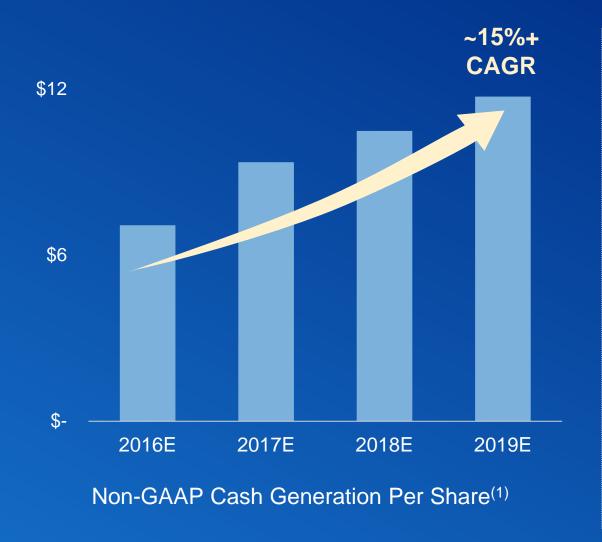


### 2019E – Illustrative Sensitivities to Revenue Growth

Non-GAAP Earnings / Share Cash Generation / Share ~\$13.75 ~\$13.00 ~\$12.25 ~\$11.50 ~\$10.50 ~\$10.00 ~\$10.75 ~ \$12.00 ~\$9.50 ~ \$11.50 ~\$9.00 ~ \$11.00 ~\$8.50 ~ \$10.50 ~\$9.50 ~\$10.00 ~\$9.00 ~\$8.50 ~\$8.00 ~\$7.50 2% 4% 6% 8% 10% 6% 8% 10% 2016E - 2019E Revenue CAGR 2016E – 2019E Revenue CAGR



## **Total Return Strategy**



## Creating long term shareholder value

- Cash generation yield: ~30 33%
- Disciplined capital allocation
- Debt reduction target 2x leverage
- Continue aggressive share repurchase
- Implement dividend exiting 2017



## **Focus on Driving Execution**

- Deliver on synergy targets
- Execute on margin expansion
- Drive R&D fuel growth
- Shaping a high performing culture

Revenue CAGR	5-7%
Non-GAAP Adj. EBITDA	\$4B+
Non-GAAP EPS CAGR	~15%+

Industry powerhouse with diversification, scale and above market earnings growth potential







Portfolio Drives
Above Market
Growth Opportunity

Target Model Drives
15% + Non-GAAP
EPS Growth



Margin Expansion +
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= \$4B+ Non-GAAP
Adjusted EBITDA





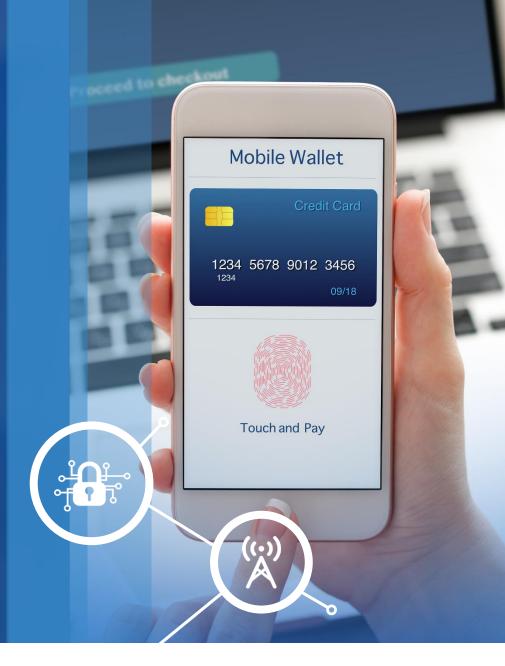
SECURE CONNECTIONS FOR A SMARTER WORLD

# Secure Connections for a Smarter World

# **RUDY STROH**

Executive Vice President and General Manager







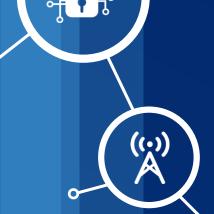
## **AGENDA**

INTRODUCTION

SECURITY AND CONNECTIVITY LEADERSHIP

EMBEDDED PROCESSING LEADERSHIP

SUMMARY & OUTLOOK





## **Accelerating Secular Trends Drive Growth Opportunities**

Everything Smart Connected Secure

Secure

40B+ devices with intelligence shipped in 2020

Processing

1B+ additional consumers online, 30B+ connected devices Connectivity Potential economy savings up to half trillion dollars

Security



## Outgrowing the Market through Technology & Application Leadership

## Deep Application & System Knowledge



**Product & Technology Leadership** 









## Unique Capability to Serve Diverse Customer Base

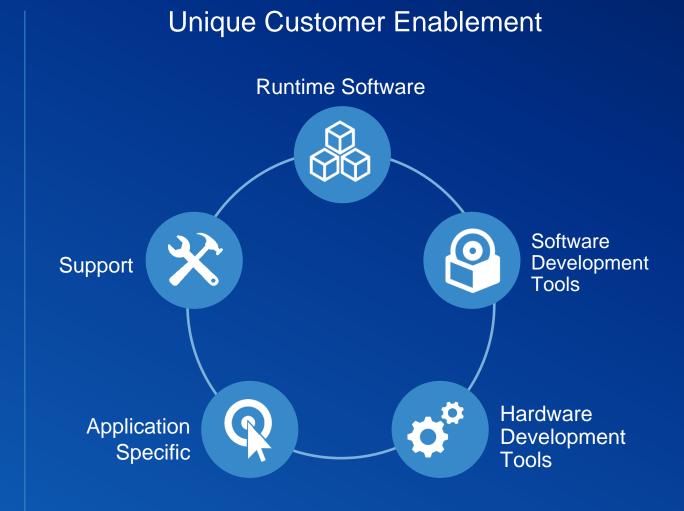
Position of Strength



25k+ end customers

#2

High performance mixed signal semiconductor supplier to distribution





## Immediate Cross-Sell Opportunities Based on Combined Portfolio

Example

Point-Of-Sales (POS)

USB Type-C

**Contact Reader** 

**NFC** Reader

i.MX Main Controller Unit

**Power Management** 



One-Stop-Shop
Easy to Design NXP

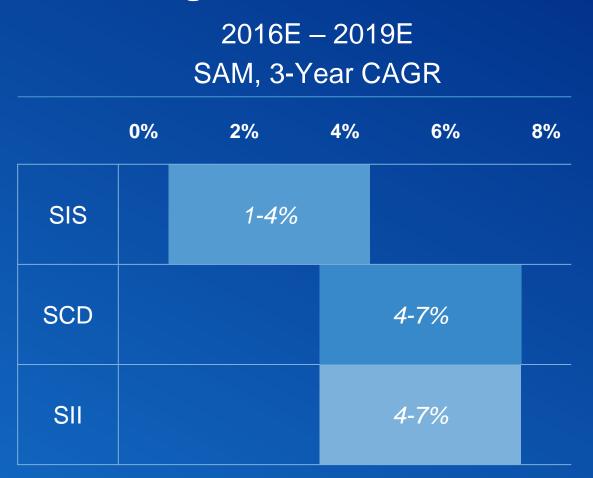
**Applications** 

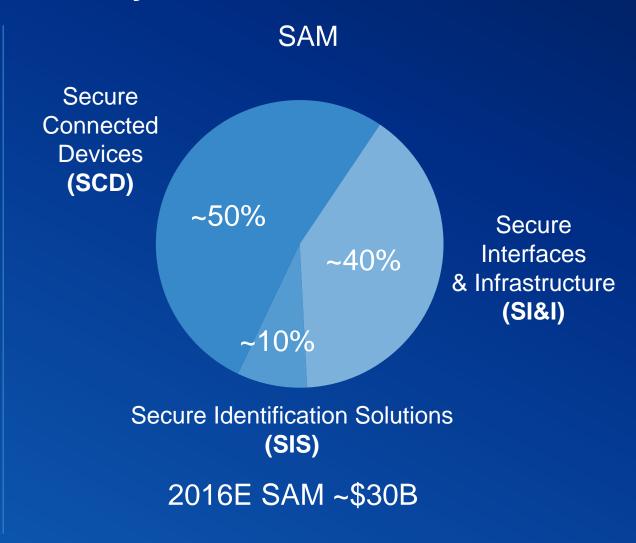
Deep System Knowledge





## **SAM Outgrows the Semiconductor Industry**







# **Technology & Application Markets Mapped to Operating Segments**

Secure Identification Solutions (SIS)



**Payment Cards** 



Secure Identification



**Smart Cities** 



**Smart Objects** 

Certified Secure MCU	Secure Keys	Crypto accelerators
Secure OS & Applets	Contactless	Multi-Application
Trust Provisioning	Biometric Authentication	LH, HF, UHF, NTAG
Tamper detection	MIFARE	DESFire

Secure Connected Devices (SCD)



**Mobile Transaction** 



**Smart Home** 



Wearables



Industrial

BLE	NFMI	eSE
NFC	ZigBee / Thread	MCU
Application Processor	eUICC	Secure Keys
Secure OS	Loader Service	Service Management

Secure Interfaces & Infrastructure (SI&I)



Wired Connectivity



Wireless Infrastructure



**Digital Networking** 

Authentication	High-Speed Switches	AC-DC
I2C	OVP / Load switch	USB PD PHY
Re-timer	Direct Charging	LNAs
WLAN FEIC	Power Amplifier	Digital Networking



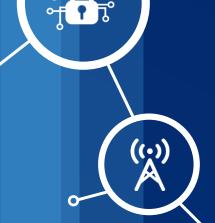
## **AGENDA**

01 INTRODUCTION

**02** SECURITY AND CONNECTIVITY LEADERSHIP

03 EMBEDDED PROCESSING LEADERSHIP

**04** SUMMARY & OUTLOOK



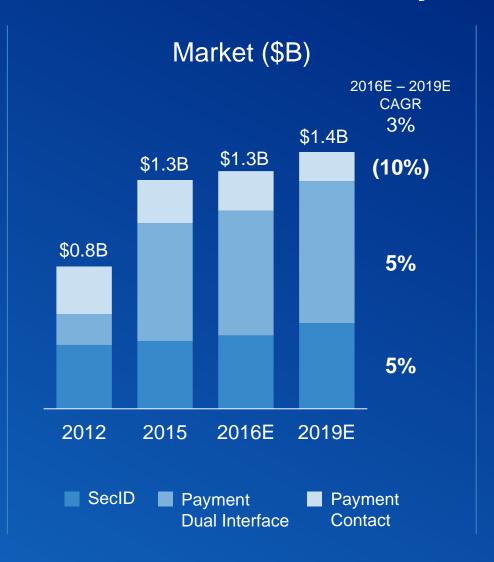


## **Leading in Payment Cards and Secure Identity**

Technology Leadership



- Contactless performance
- Advanced security
- Richest portfolio



#### **Key Drivers**

#### **Payment**

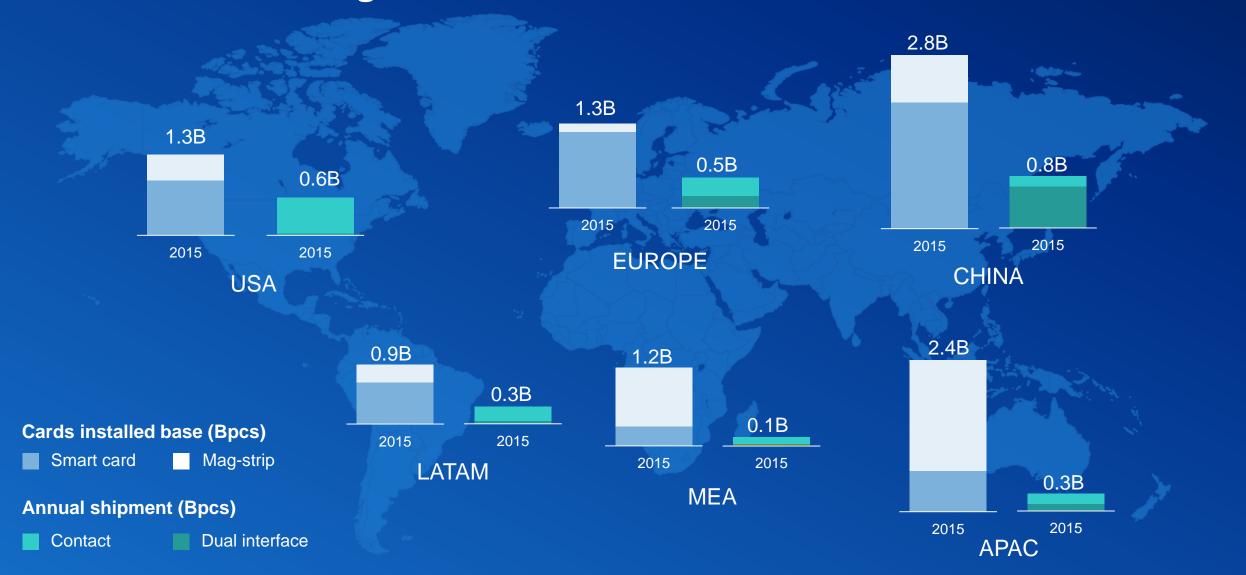
- EMV migration
- Transition to dual interface

#### **Secure identity**

- Digitization of documents
- Adoption of national eID
- Government spending



# **Continued EMV Migration and Dual Interface Transition**



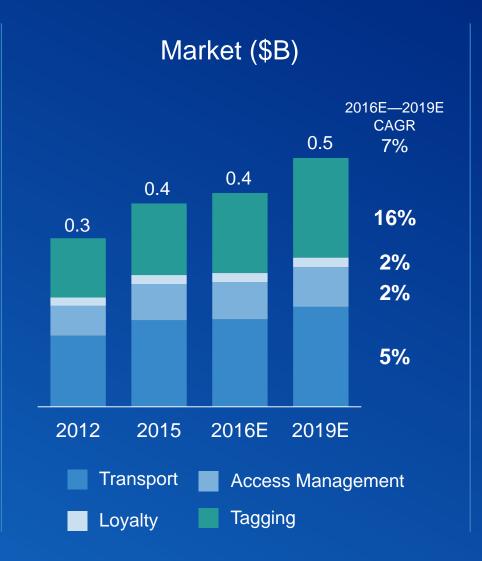


## **World Leader in Smart Cities & Smart Objects**

Technology Leadership



- #1 in smart cities application
- #1 tagging applications
- Complete LF to UHF portfolio



#### **Key Drivers**

- Multi-applications migration require shift to MCU-based solutions in smart mobility
- UHF retail and NFC brand engagement driving growth in tagging market



## Leader and Trusted Partner in Secure Identification Solutions

Technology Leadership







#### **SmartMX**

- #1 in secure identification
- #1 in payment card
- #1 in transit application
- #1 tagging applications
- Contactless performance
- Advanced security
- Richest portfolio

**Ecosystem Relationships** 



#### Relationships with all players

- Financial institutions
- National printing houses
- Transport operators
- System integrators
- Certification bodies
- Retailers
- Card & label manufacturers
- Inlay manufacturers

**Trusted Advisor** 



#### **Trusted solution partner**

- Governments
- Top tier banks
- Public transport authorities
- Municipalities
- Standard bodies
- Driving convergence
- Enable emerging applications



## **Physical & Functional Security Leadership**

Physical Security

Tamper Resistant Circuits

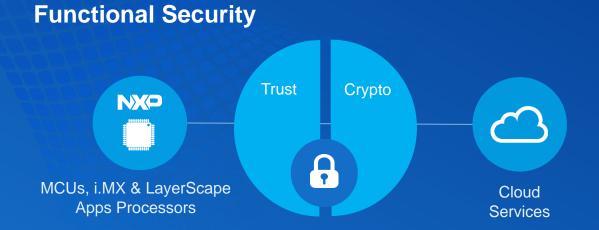
THE SECURITY
CUBE

Software Immune to Fault Injection

Security

Differentiation

- Leader in tamper proof, physically secure MCU & tags
- Cards and devices resistant against physical attacks
- Enabling secure edge to cloud communication
- Industry certified hardware & software security
- Cryptographic blocks
- Trusted execution environment





#### Innovation in Secure Microcontroller for Smart Card and Mobile Transactions

#### Technology

#### **Faster**

Payment transaction time Contactless performance NFC & UHF interfaces MIFARE for mobile FeliCa

#### **Higher Security**

New secure core
Secure FLASH loader
Advanced crypto accelerator
Physically uncloneable function
Next-gen tamper resistance



#### **SmartMX**

Dual interface High-performance Multi-application



# Simplified Lifecycle Management FLASH

Unified tool chain
Over-the-air update (mobile)

#### **Smaller Footprint**

40nm non-volatile memory



#### Application







Transportation



**Mobile Transaction** 



Access

#### Ecosystem



**Banks** 



Certification



**Transport Authorities** 

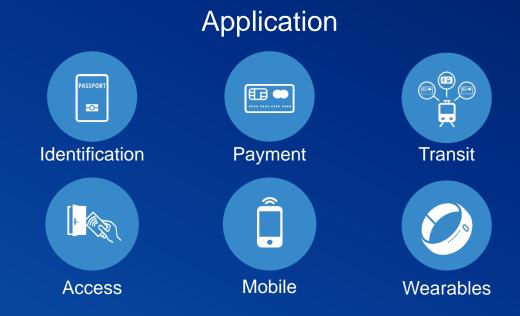


Government



## **Proximity Technology – World Leader in NFC**





#### Providing best end-user experience

- Highest Tx power and lowest Rx sensitivity enable
  - Highest degree of flexibility for antenna form factors
  - Best operating distance
- · Seamless interoperability in the field
- Fastest secure contactless transaction time
- NXP NFC software the reference in all major OS

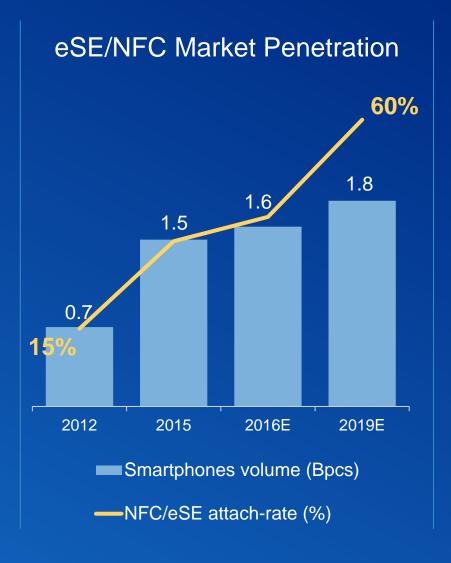


## Mobile Transactions: Continued Growth From Increasing Attach Rate

Technology Leadership



- #1 in NFC/eSE solutions
- #1 in contactless readers
- Seamless interoperability



**Key Drivers** 

#### **Continued eSE/NFC penetration**

- Adoption on lower-end smartphones
- Use-case expansion into transit



### **China Leads in Mobile Transit**

WW Mobile Ticketing Market



1-3B
Mobile Tickets
by 2019

- Easy & seamless
- Care-free commute
- Improved user experience

China Readiness

CONSUMER
CONTACTLESS HABIT
is already there







Top 10 City Adoption Trusted Partner & Advisor NXO Beijing Nanjing Chengdu | Wuhan Shanghai Suzhou Hangzhou Chongqing Shenzhen Guangzhou



### **Trusted Partner for Mobile Transactions**

Technology Leadership







#### Recognized leader

- #1 in NFC/eSE solutions
- #1 in contactless readers
- Seamless interoperability

Ecosystem Relationships



#### Relationships with all players

- Easy access for service providers
- Support for infrastructure operators







**Trusted Advisor** 



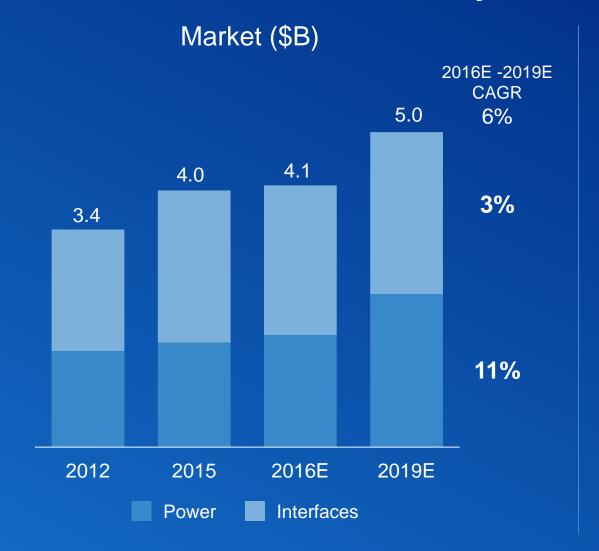
#### Easy to design in NXP

- Educated all mobile OEMs
- Reference design platform
- Supporting China mobile transit

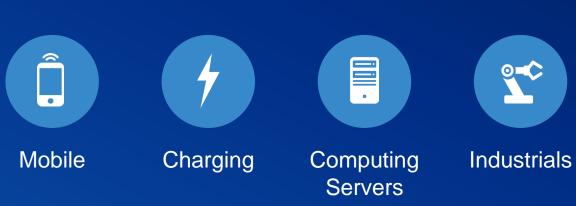
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## Wired Data & Power Delivery – Complete Technology Portfolio





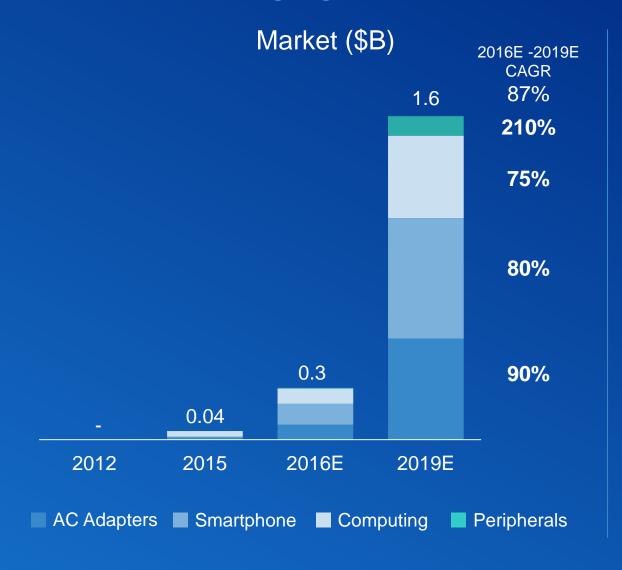


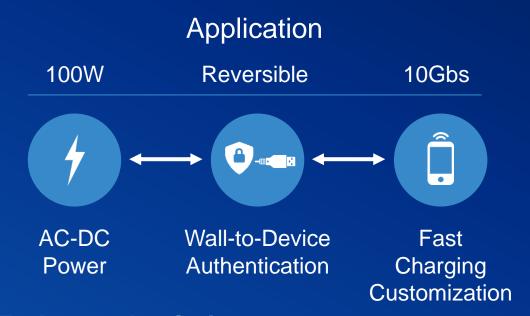
#### Full portfolio offering

- Industry leader in high-speed (e.g. switches, re-timer)
- Efficient power delivery (e.g. AC-DC, controllers)
- Wired authentication



## Mobile Fast Charging and Seamless Connectivity Enabled by USB Type-C





#### **End-to-end solution**

- Complete portfolio from wall-to-device
  - Industry leader in high-speed (switches, re-timer...)
  - High voltage process technology
  - Highest power density (AC-DC, controllers, USB PD...)
  - Secure authentication enables safe charging
- Proven expertise in custom mobile solutions



## **AGENDA**

01 INTRODUCTION

**02** SECURITY AND CONNECTIVITYLEADERSHIP

**03** EMBEDDED PROCESSING LEADERSHIP

**04** SUMMARY & OUTLOOK



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# Embedded Processing Leadership

# **GEOFF LEES**

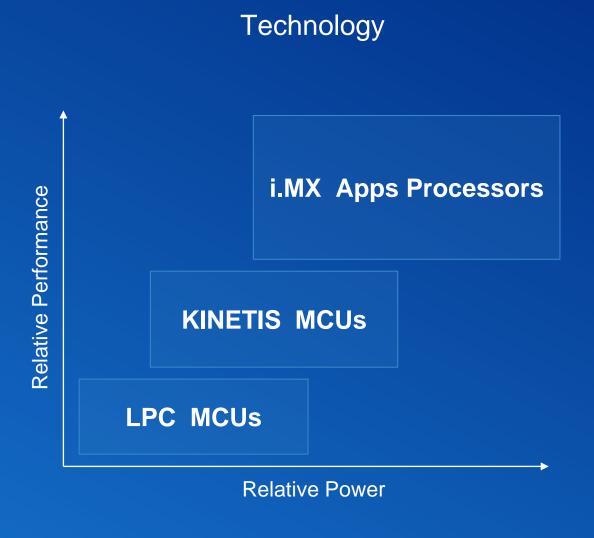
Senior Vice President and General Manager







## **Everything Smart – Industry Leading Embedded Portfolio**



Deep System & Application Knowledge

#### **Portfolio**

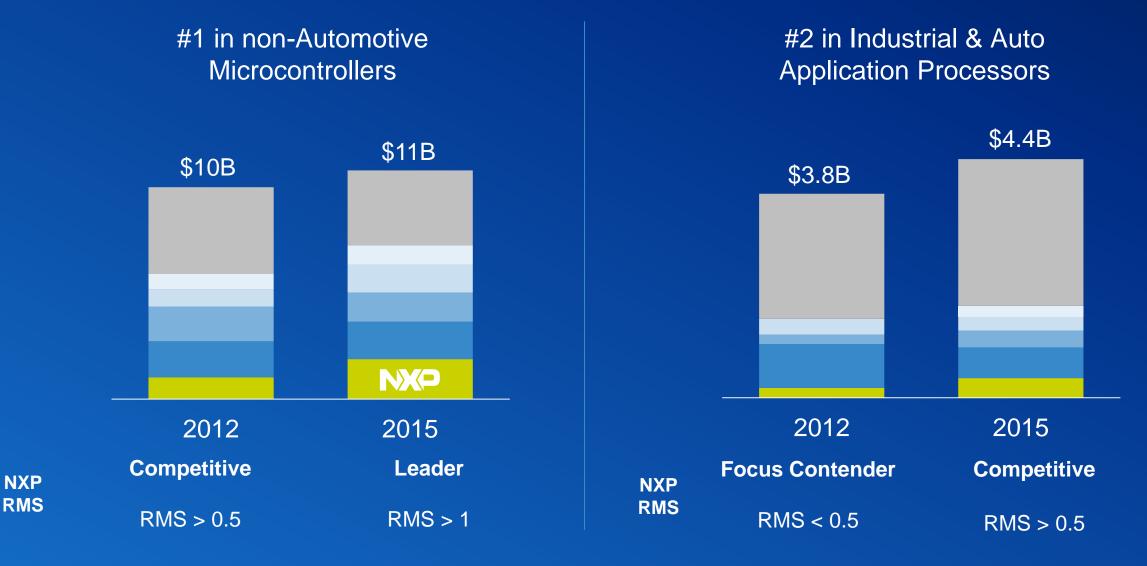
- Leading non-automotive MCU supplier
- Broadest range of embedded processing from lowest power 32-bit MCUs to high performance multi-core 32/64-bit APs
- Differentiated software ecosystem

#### **Customers and markets**

- Highly diversified customer base
- Global multi-market focus
- Strong presence in emerging applications



# Leadership in Microcontrollers and Application Processors





## MCU Market Growth Driven by 32-bit and Specific Applications

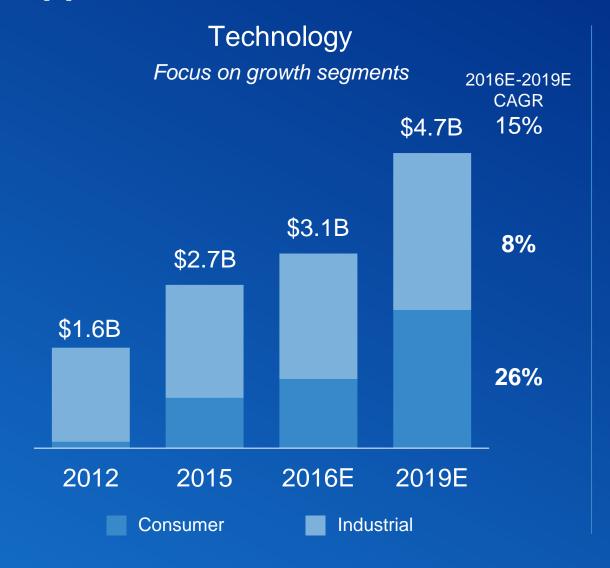


## Application

Segment	2016E Market	2016E-2019E CAGR
Automation	\$2.0B	9%
Power & Energy	\$0.8B	12%
Healthcare	\$0.8B	8%
Building Control	\$0.7B	9%
POS	\$0.1B	16%
Appliances	\$0.5B	5%
Wearables	\$0.1B	7%
SUM	\$4.9B	9%
Others	\$6.9B	(2%)



## **Application Processor Business in High-growth Non-Mobile Segments**

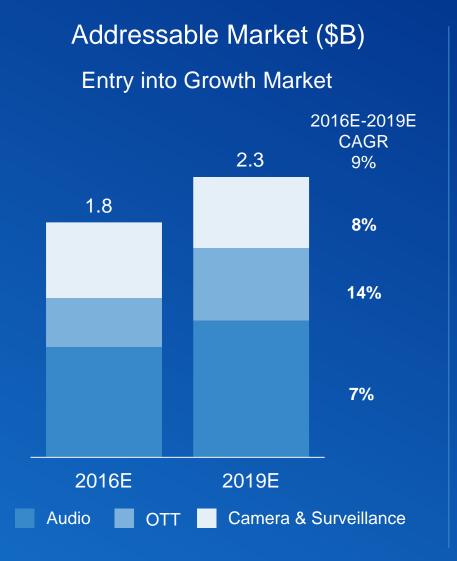


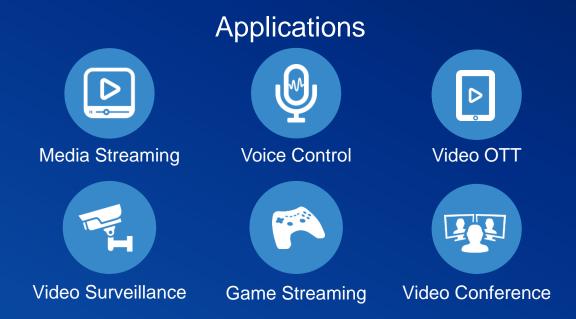
## Application

Segment	2016E Market	2016E-2019E CAGR
Smart Watch	\$0.7B	31%
OTT Set-Top-Box	\$0.4B	14%
<b>Building Control</b>	\$0.2B	11%
Automation	\$0.9B	10%
Medical	\$0.4B	9%
POS	\$0.5B	4%
SUM	\$3.1B	15%



## **Solution Platform for the Growing Media IoT**





#### **NXP Unique Capabilities**

Media Processing	Security	Go-To-Market
4K Video & 3D Audio Processing	Authentication	Distribution
Transcoding	Secure OS	Easy to Design
Voice Recognition & Natural Language	HDCP Digital Rights  Management	Partners & Ecosystem



## **End-to-End Secure Hardware + Software Ecosystem**

Hardware

Broad range of hardware security configurations





- Cryptographic blocks
- Secure storage
- Authentication
- Trusted execution environment
- Tamper resistance

Software Ecosystem

Close partnerships with industry leaders

Consumer, industrial and IoT ecosystem











**Secure connectivity** 









Secure operating systems

**ARM** mbed

Zephyr





Secure update & lifecycle management layer



# **Delivering Full Secure Smart Connected Portfolio to the IOT**

Technology Focus

Physical and Functional Security



**Embedded Processing Leadership** 

Low Power Wireless Connectivity

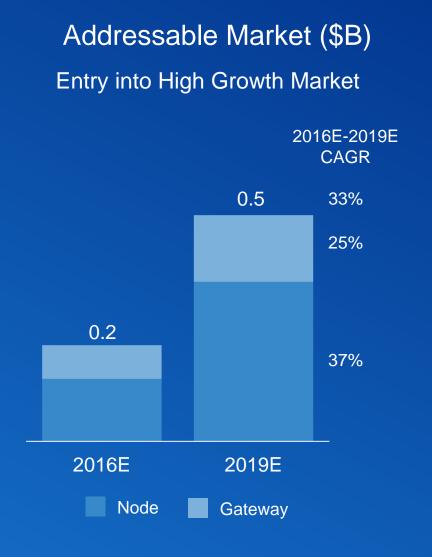
Security Enabled Software Ecosystem

### **IOT** Application Focus





### **Solution Platform for Smart Home**





Unique ability to provide interoperability, seamless security and fit-for-purpose processing

**Ecosystem Partnership** 







Brillo



### **Smart Secure Connected Portfolio**

Interoperability	Seamless Security	Fit for Purpose Processing	
ZigBee / Thread	Lifecycle Management	i.MX	
Bluetooth Smart	Secure OS	Kinetis	
NFC	Secure MCU	LPC	



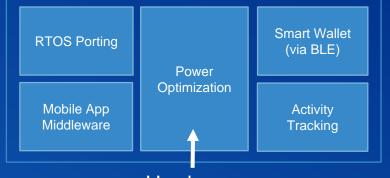
### **Solution Platform for Wearables**

Addressable Market (\$B) **Entry into High Growth Market** 2016E-2019E **CAGR** 32% 1.8 14% 0.8 37% 2016E 2019E **Smart Watch** Trackers

### Technology

Unique ability to deliver integrated solutions with best-in-class power, performance and security

### Software



### Hardware

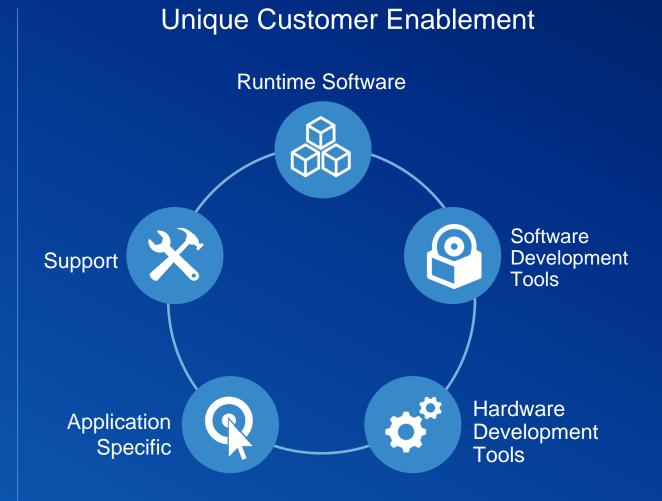


- Multi component integration
- System level optimization
- Hassle free payment solution
- Ecosystem compliance & integration



### **Unique Capability to Serve Diverse Customer Base**

MCU/AP Customer Base 25k+ end-customer 100% ~60% Distribution ~40% **Direct** Share of Revenue





# **Easy to Design with NXP**







# **Easy to Design with NXP**





Febreze Home™ with Febreze Connect ™ Scent + motion sensing night light

### Software and support

- SDK with Thread stack
- Thread extensions and accelerations
- Reference projects
- i.MX 6D based gateway
- Freedom boards for prototyping
- Test tool application for checking connectivity between MCU & WiFi
- Custom SPI bootloader
- Technical consulting & partnership
- + NXP Wireless MCU



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# Outgrowing the Market through Technology & Application Leadership

### Deep Application & System Knowledge



**Product & Technology Leadership** 









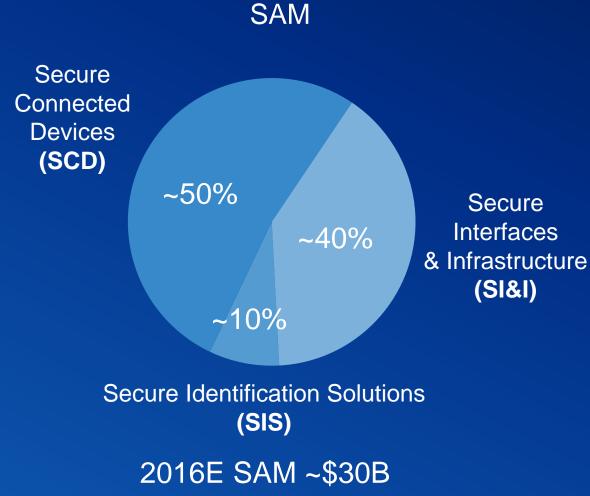
# **Winning in Selected Growth Markets**

	Secure Connected Devices (SCD)	Secure Interfaces & Infrastructure (SI&I)	Secure Identification Solutions (SIS)
Growth Drivers	<ul> <li>Penetration of NFC/eSE</li> <li>Consumer &amp; industrial AP</li> <li>32-bit MCU applications</li> </ul>	<ul><li> USB Type-C</li><li> Fast charging</li><li> RF content increase</li></ul>	<ul> <li>Contactless migration</li> <li>eID cards</li> <li>Smart transit and tagging</li> </ul>
NXP Differentiator	<ul> <li>Leader in NFC/eSE solutions</li> <li>Complete MCU &amp; AP portfolio</li> <li>Power efficient processing and connectivity</li> <li>Customer enablement</li> </ul>	<ul> <li>Full portfolio and customization capability for wall-to-device solutions</li> <li>High performance, proprietary RF technologies: SiGe, GaN</li> </ul>	<ul> <li>Contactless performance</li> <li>Advanced security</li> <li>Richest portfolio</li> <li>Trusted solution advisor</li> </ul>



# Sustainable Profitable Growth via Leadership in Growth Markets









SECURE CONNECTIONS FOR A SMARTER WORLD

# Safe and Secure Mobility

# **KURT SIEVERS**

Executive Vice President and General Manager, Automotive







### NXP Leads Automotive Innovation – #1 Global Auto Semi



ADAS & Safety

Secure Car Access

**Standard Products** 

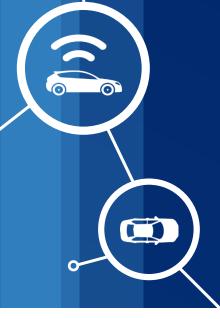
BMW 7: NXP exceeding \$300 per vehicle





# **AGENDA**

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# Safe & Secure Mobility – 90% Innovation Through Electronics

Seamlessly Connected Mobility Experience

ADAS Towards
Self-Driving

Energy Efficiency





One hour per day in the vehicle Enjoying Life

1.3M global road fatalities every year

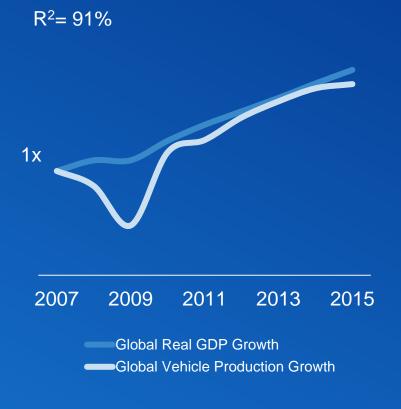
Saving Lives

US mandates 163 grams / mile and 54.5 MPG by 2025 Reducing CO<sub>2</sub>

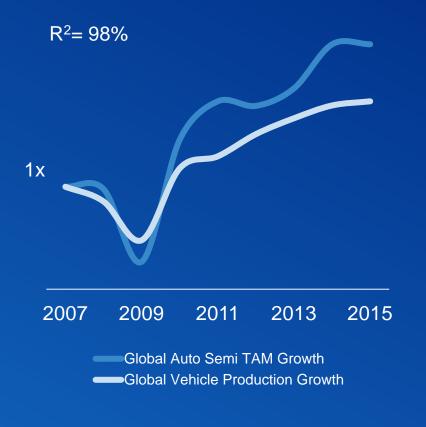


### **Auto Semi Market Has Outgrown Vehicle Production**

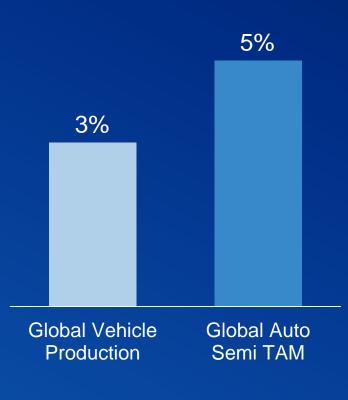
GDP and Vehicle Production
Highly Correlated
(Normalized, % Growth)



Auto Semi and Vehicle Production Highly Correlated (Normalized, % Growth)

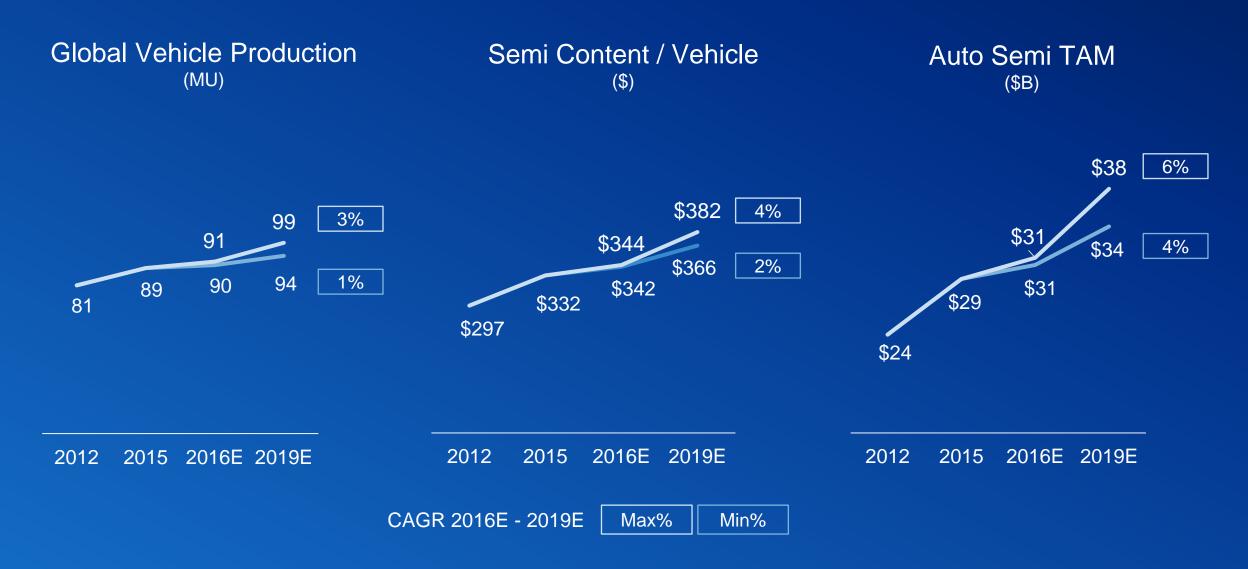


2007–2015 Growth Rates (%)



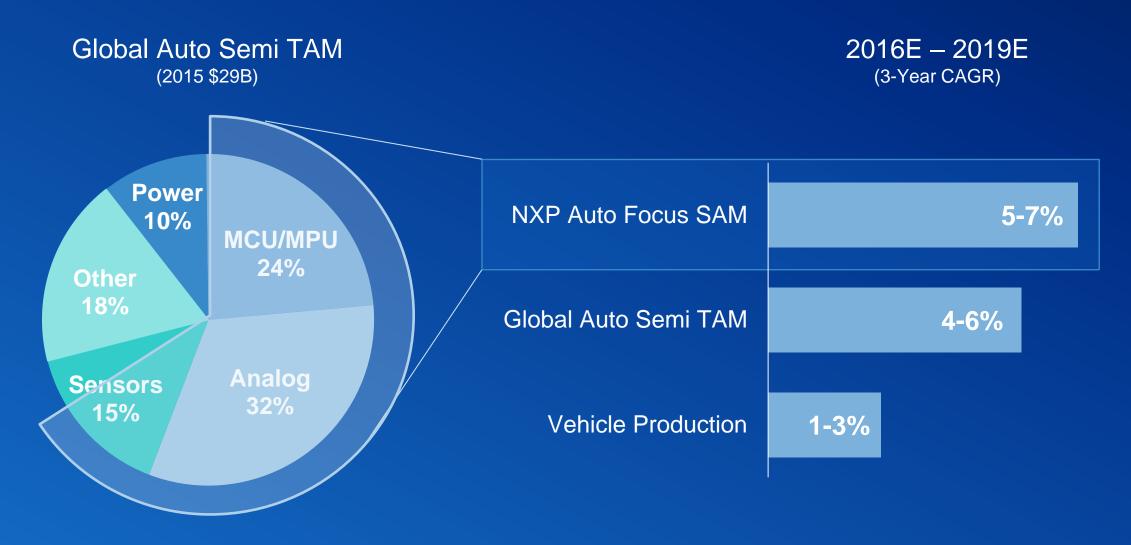


### This Trend Will Continue: Auto Semi TAM Growth 4-6%





# **Auto Semi Market – Focus SAM Growing Ahead of TAM**

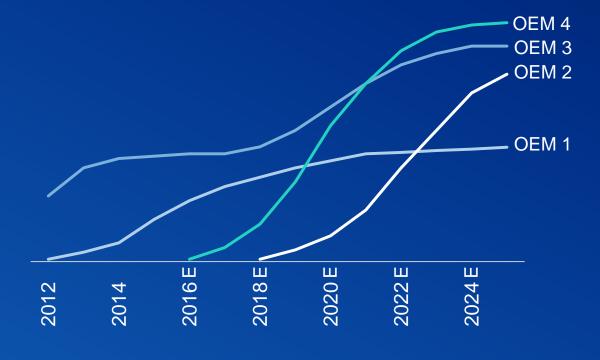




# Very Sticky Business as Features Proliferate from Luxury to Volume

Year of First Introduction	High End Infotainment	Passive Keyless Entry / Go	ADAS – Front Radar
LUXURY	2006	2006	2002
VOLUME	2012	2014	2018E
SMALL	2016E	2018E	2022E

Long Product Life-Cycles (Secure Car Access, Revenue Over Time)





# **Strategy – Technology Leadership Across Application Domains**

Infotainment Car Access Body & IVN Safety ADAS Powertrain RF / DSP TECHNOLOGY LEADERSHIP MCU / MPU Analog Sensors Security



# OLOGY LEADERSHIP

# Strategy – Leverage Technology Leadership Towards RMS Leadership

### **APPLICATIONS FOCUS**

		Infotainment	Car Access	Body & IVN	Safety	Powertrain	ADAS
	2015 RMS	>1.5x	>1.5x	>1.5x	>1.5x	1x – 1.5x	Innovation Leader
≣   5	RF / DSP						
	MCU / MPU						
	Analog						
	Sensors						
	Security						



# **System Solution Leadership at Work**



Industry 1st postage stamp sized radar solution

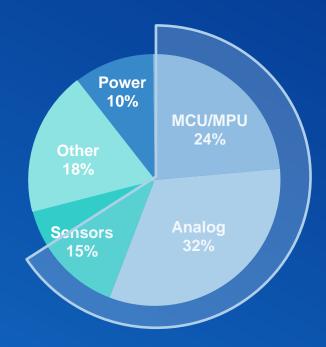
Field Tested by





### **Strategic Position**

**Technology Leadership** 



- #1 Auto Analog / RF / DSP
- **#1** Auto Microcontrollers (ex. Japan)
- #1 Merchant Auto MEMS Sensors

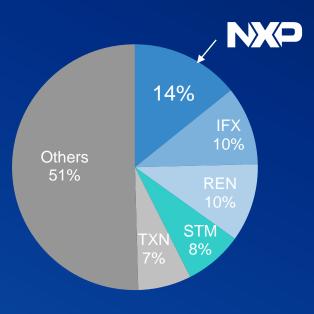
### **Application Focus**



- #1 Car Infotainment
- #1 Secure Car Access
- #1 Body & In-Vehicle Networking
- #1 Safety
- #1 Powertrain

Innovation Leader ADAS
Innovation Leader Security

### #1 Auto Semi



**#1** 2015 Global Auto Semi #1 China, North America, Europe



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Car Infotainment
Secure Car Access
Body & In-vehicle Networking
Safety

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# **Leadership in Core Application Segments**

BOSCH

	Car Infotainment	Secure Car Access	Body & In-Vehicle Network	Safety	Powertrain
SAM Market Size, 2015	\$2.9B	\$0.5B	\$2.3B	\$2.8B	\$0.7B
Market Growth Rate, 2016E – 2019E	6%	7%	4%	4%	3%
NXP Rank, 2015	#1	#1	#1	#1	#1
Relative Market Share, 2015	>1.5x	>1.5x	>1.5x	>1.5x	1x – 1.5x
OEMs	<b>SECTION</b>	DAIMLER  FCA  FIAT CHRYSLER AUTOMOSILES	Ford HOND.	RENAULT NISSAN TES	TOYOTA
Tier 1 Customers	<u>Autoliv</u>	<b>FOSE</b> DELPH nik für Automobile	-u Fujitsu ten	HYUNDAI MOBIS	Visteon

**©**ntinental**⅓** 



Valeo

**Panasonic** 

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### **AGENDA**

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Secure Car Access

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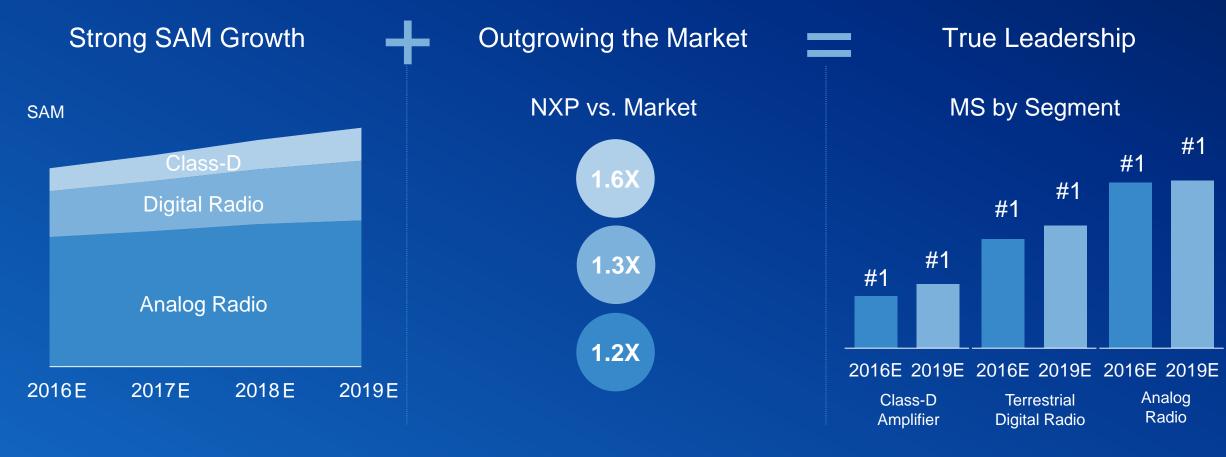


# **Accelerating Consumer Expectations Drive Infotainment Growth**





### **Underpinned Share Gains in Radio/Audio...**









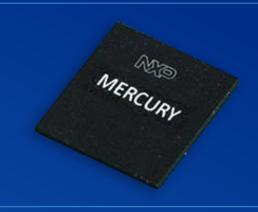
### ... Enabled by Industry Leading 1-Chip RFCMOS Solutions

From: Multi-Chip Discrete



- 2x Analog Radio Tuner ICs
- 1x Analog Radio DSP
- 1x Digital Radio Tuner IC
- 1x Digital Radio DSP
- 1x Memory IC



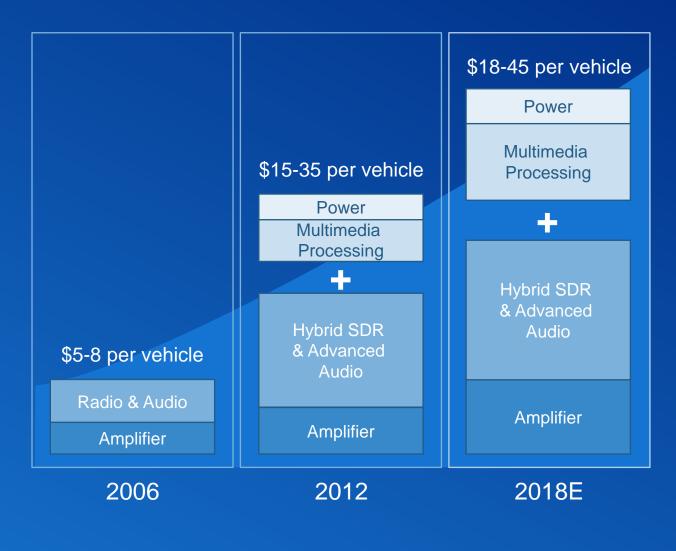


- Integrating 6 ICs into 1 SoC
- Minimum externals
- Single PCB, no daughter board
- No shielded tuner modules

Integration: ease of use for customers & SAM expansion



# **NXP Offers Most Complete Infotainment System**



### World leader in car infotainment

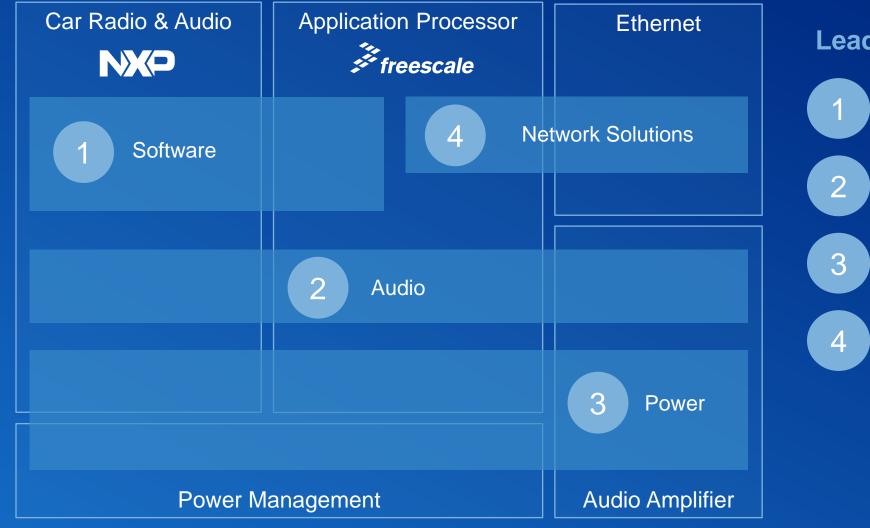
Most complete infotainment system solution

### **Innovation leadership**

- Best performance broadcast reception & audio
- Fully digital amplifier for lowest power dissipation
- Multimedia processors with power management



### **Unique Cross Sell Opportunity with Enhanced Performance**



### **Leading system performance**

- 1 Tight system coupling
- 2 Powerful audio system play
- 3 Tailored PMIC system
- 4 Complete IVN solutions



### **AGENDA**

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# Security and Convenience Drive Car Access Growth

Complementary
Devices and
Services









- Smartphone access
- Cloud-based virtual key management
- Car sharing and fleet management

**Smart Key** 



- Passive keyless entry / go
- Personalization
- Display key and diagnostics
- Remote control of car functions

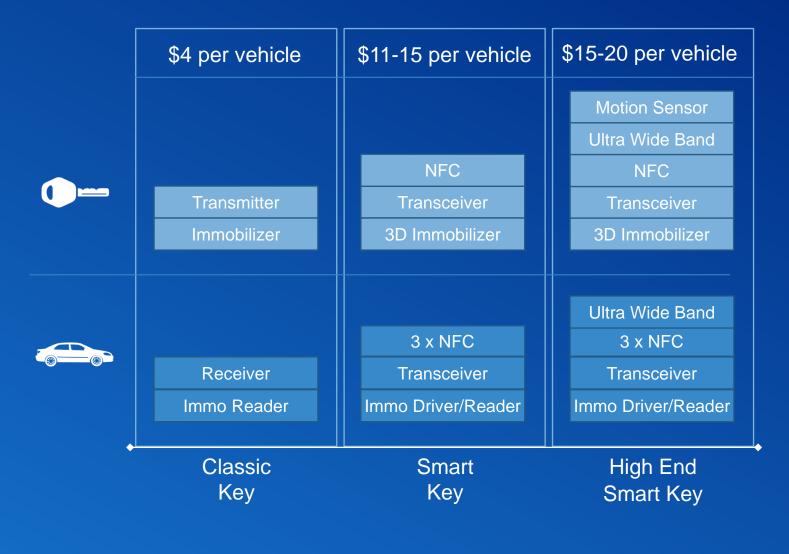
Classic Key



- Remote keyless entry
- Immobilization



### **SAM Expansion and True Leadership**



### **Designed into 19 of top 20 OEMs**

### **Best convenience and security**

- Smallest form factor
- Near-field communication
- 1st with ultra-wide-band
- 1st with motion sensors



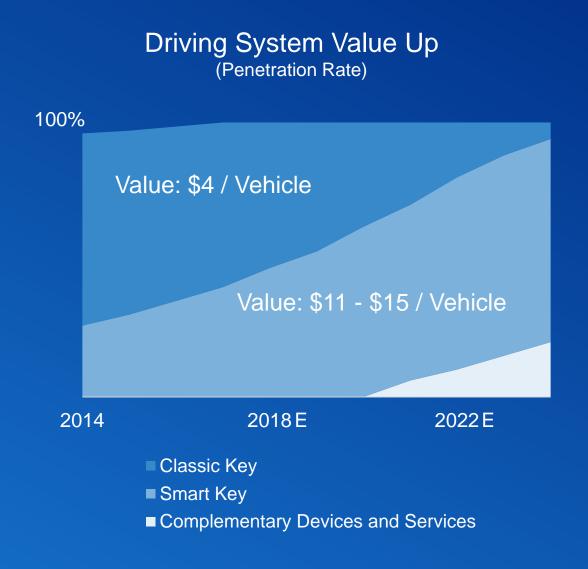
# **NXP Powers High End Smart Key**

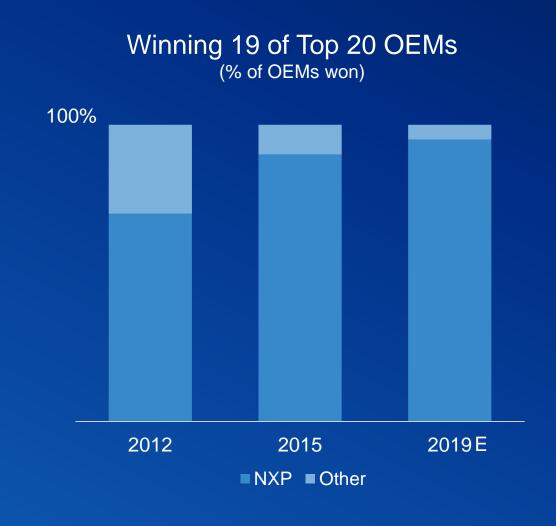


BMW 7-Series display key: up to \$15 of NXP content per vehicle



### **Underpinned Share Gains in Secure Car Access**







# Safe and Secure Mobility

## **BOB CONRAD**

Senior Vice President and General Manager







### **AGENDA**

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Car Infotainment

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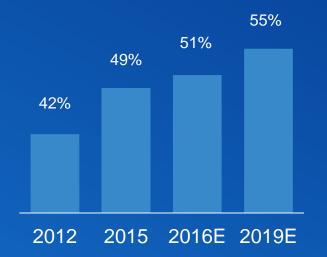
**04** SUMMARY



### **Comfort Features Drive Body and Networking Market**

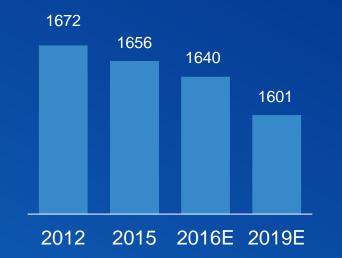
#### **Comfort Features**

Fully Automated HVAC (Penetration rate, %)



#### **Physical Constraints**

Average Passenger Vehicle Weight (kg)



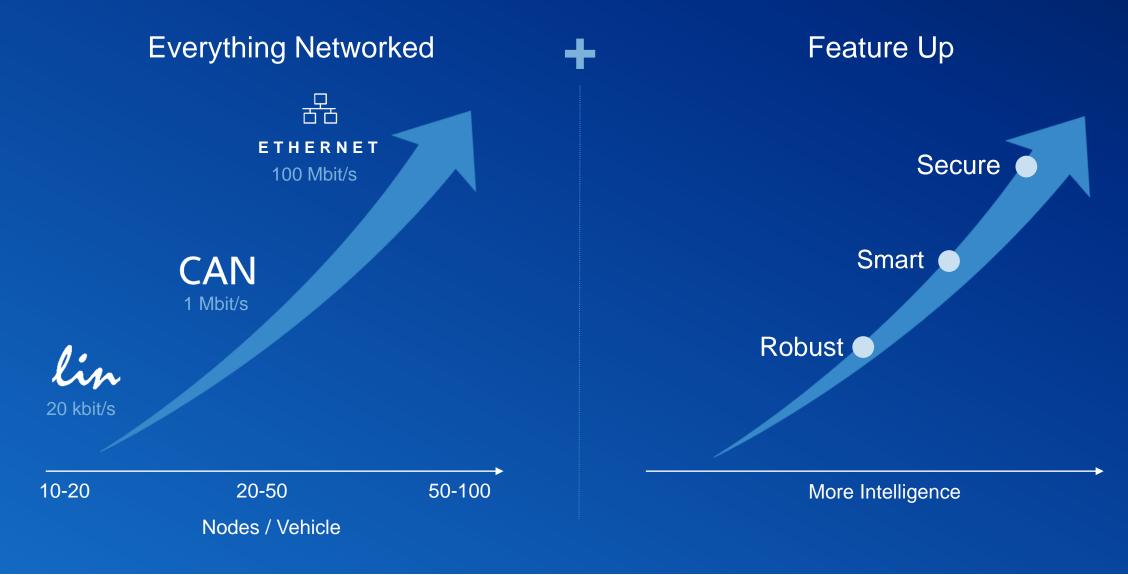
#### **Everything Networked**

Number of Nodes Per Vehicle (Units)





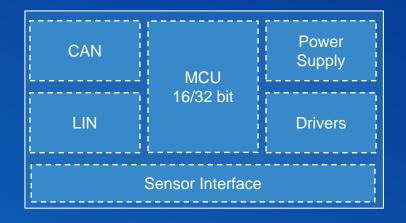
### **Networking: More Nodes, More Value**





### For Every Node NXP Offers Full Scalability for Easiest Design

#### Single-Chip Integration



Full range of solutions with 100% tool / SW compatibility

#### **Discrete Components**



Space Constrained Applications

**brose**Technik für Automobile

High Performance Applications

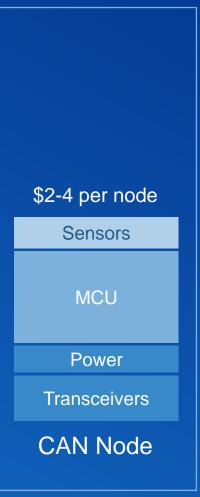
"Fully integrated solutions like S12 MagniV help Brose to deliver superior functionality in a yet cost efficient design."

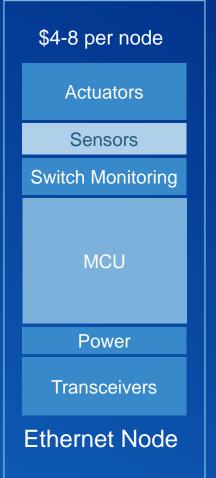
Mr. Attila Dalkilic, VP Purchasing Electronics/Drives



### **New NXP Offers Most Complete Node Solutions**

\$1-2 per node Sensors MCU **Transceivers** LIN Node





More nodes per vehicle

Higher \$ value per node

#### Scalable solutions for every node

- From discrete to integrated
- From low to high bandwidth
- From 8 bit to 32 bit MCU
- Common tool and software platform



### **AGENDA**

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Car Infotainment
Secure Car Access

Secure Car Access

Body & In-vehicle Networking

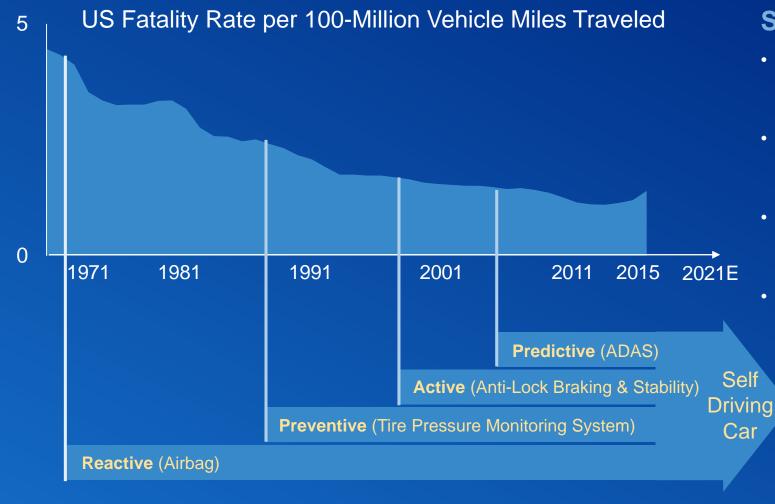
Safety

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**04** SUMMARY



### Safety Advancements Reducing Road Fatalities

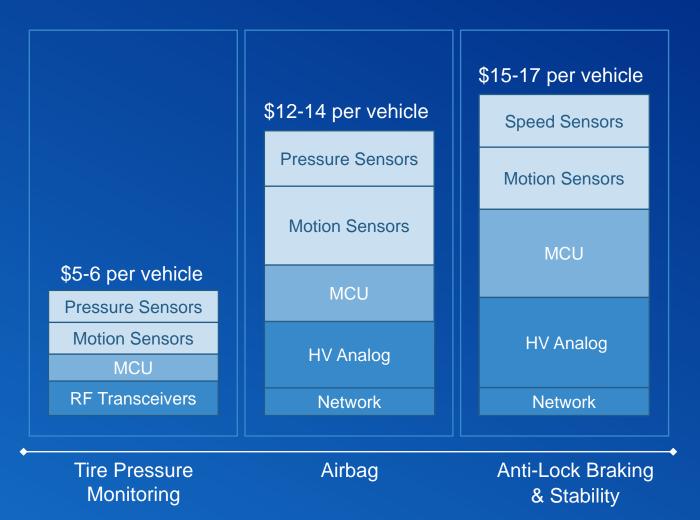


#### Safety crucial for self-driving car

- Safety, quality & reliability at the heart of automotive engineering
- Trusted technology and functional safety track-record essential
- Safety system adoption accelerated by mandates & NCAP ratings
- ADAS needed to reverse recent increase in fatality rate (texting)



### **Leading Position With Top Tier-1 Safety Customers**



**Key supplier across market leaders** 

- Trusted partner with broadest portfolio of safety solutions
- Industry first with ISO26262 certification for functional safety
- Foundational position and competence for next wave of safety: ADAS



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General

Radar

Secure V2X

Security

**04** SUMMARY



### Safe & Secure Mobility – 90% Innovation Through Electronics

ADAS Towards Seamlessly Connected Energy **Mobility Experience** Self-Driving Efficiency One hour per 1.3M global road fatalities US mandates 163 grams / mile day in the vehicle and 54.5 MPG by 2025 every year

Saving Lives



Reducing CO<sub>2</sub>

**Enjoying Life** 

### The Race to Self-Driving: Evolution or Revolution?

#### LEVEL 1 **Driver Assistance**



- Adaptive cruise control (ACC)
- Automatic braking
- Lane keeping

#### LEVEL 2 **Partial Automation**



- Partial automated parking
- Traffic jam assistance
- · Emergency brake with steer

#### LEVEL 3 **Conditional Automation**



- Semi autonomous:
- -Highway chauffeur
- -Self parking

#### LEVEL 4 **High Automation**



Fully autonomous

**Self-Driving** 





Responsibility for safe operation



Control of complete vehicle



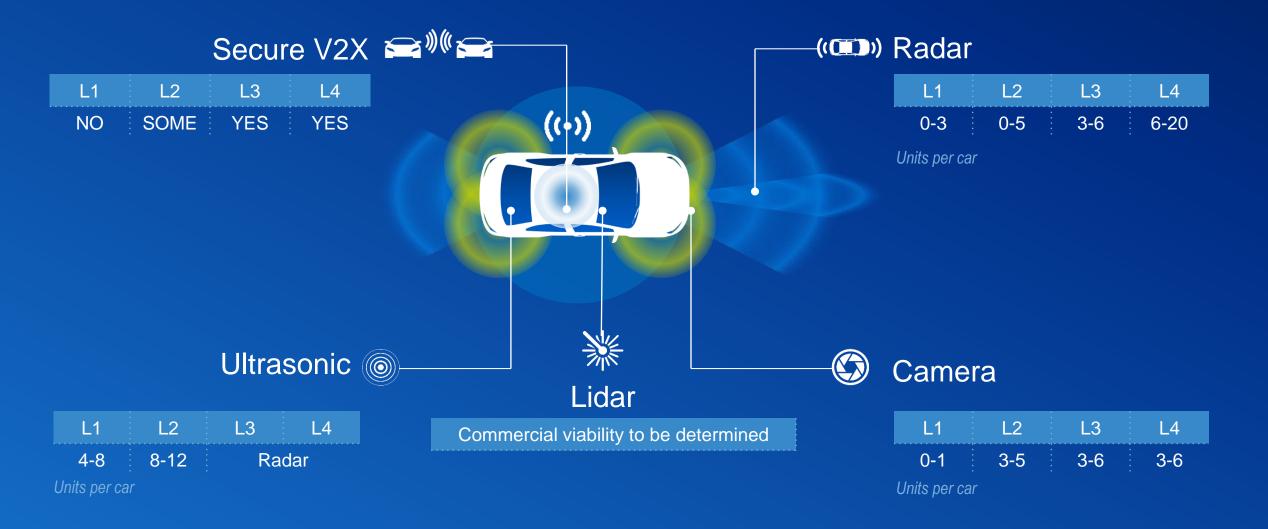
Control of steering



Control of vehicle speed

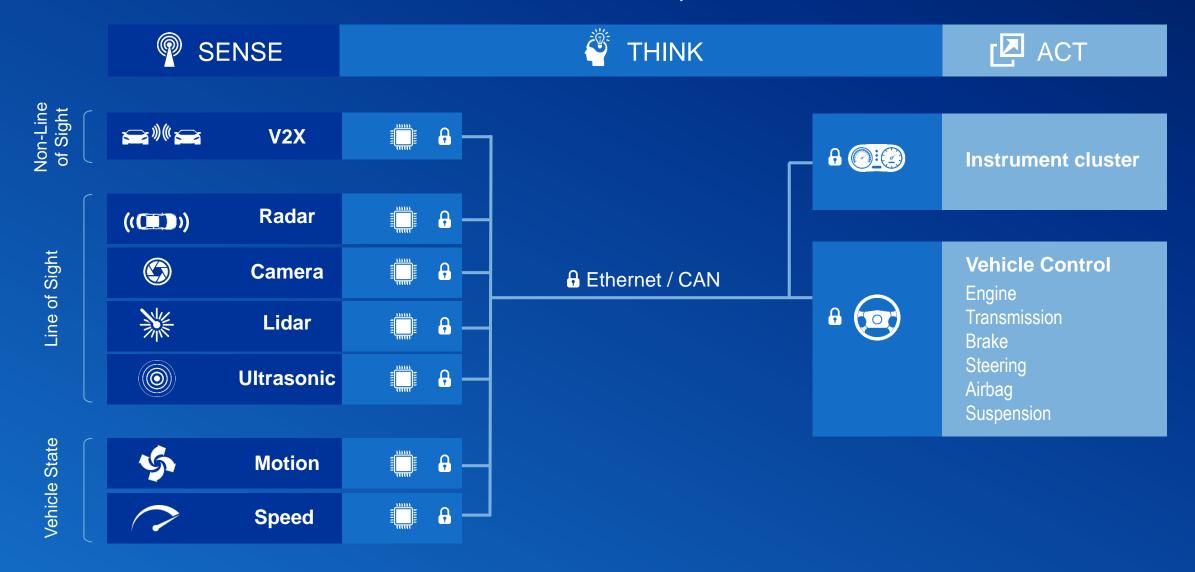


### **Higher Levels of Automation Need Many Complementary Sensors**



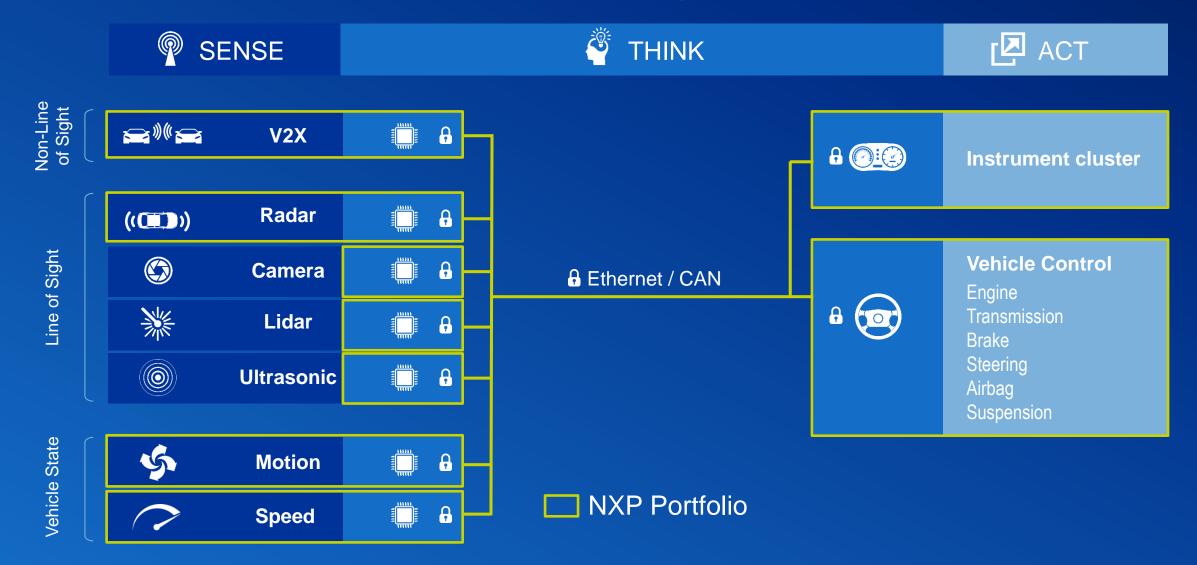


#### **ADAS – Real-Time Network of Sensors, Processors and Actuators**



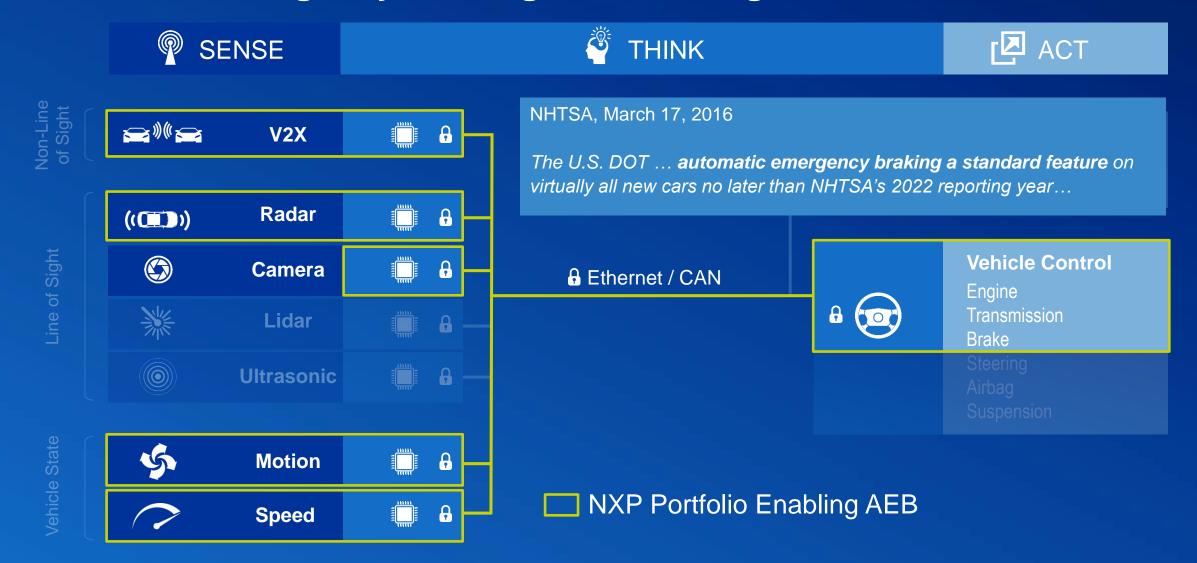


### **ADAS – Real-Time Network of Sensors, Processors and Actuators**



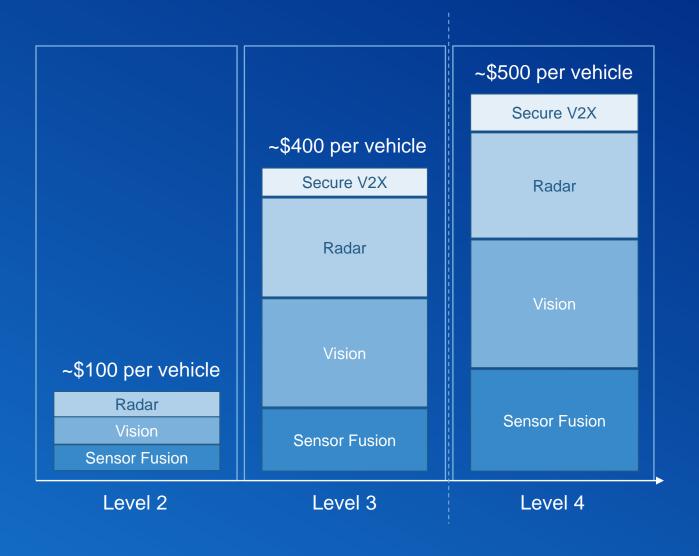


### **Automatic Emergency Braking Accelerating ADAS Market**





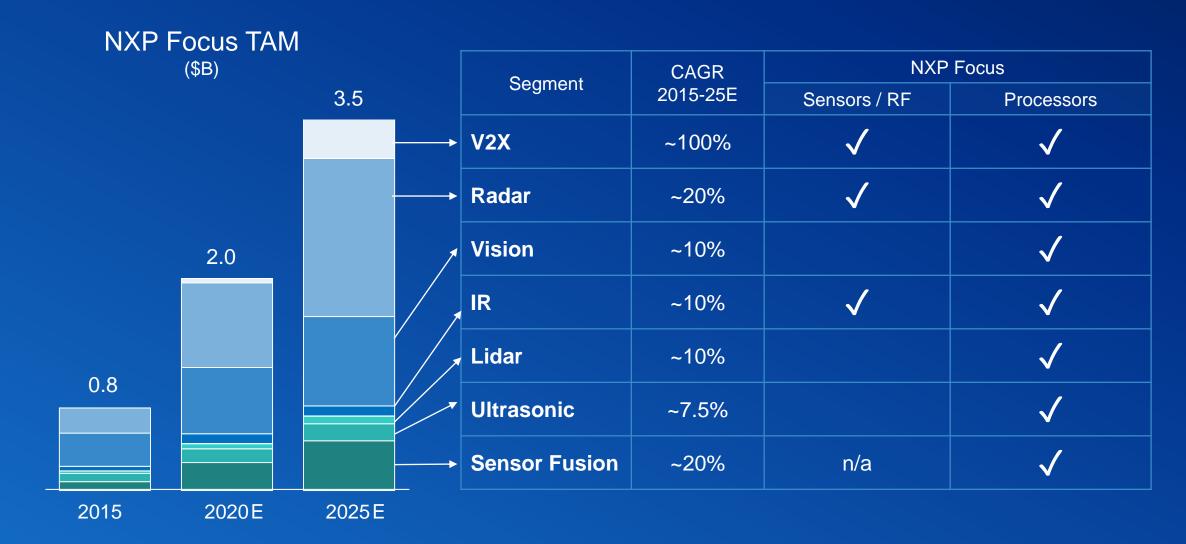
#### **Semiconductor Content Scales with Automation Level**



- Safety requirements accelerate L3 adoption ahead of self-driving cars
- Majority of safety benefits achieved by L2-3 automation
- L3 captures 80% of growth opportunity



### **ADAS: \$3.5B Focus TAM by 2025E @ 15% CAGR**





### **ADAS Processor Leadership**

Networking Processors



Infotainment Processors



Radar Processors



Common S/W Architecture

Core Processing and Acceleration Platforms

Safety & Security IP

Automotive Quality & Reliability



Vision

Adjacent Opportunities



Lidar



**Fusion** 



### **AGENDA**

- **01** MARKET & STRATEGY
- **02** CORE BUSINESS GROWTH
- 03 ADAS & SECURITY

General

Radar

Secure V2X

Security

**04** SUMMARY



### **Radar: Explosive Growth Opportunity**



#### More cars with radar

"Toyota plans to make automatic emergency braking a standard feature by the end of 2017"

Automotive News, March 2016

#### More radar sensors per vehicle



Partial Automation



Highly Automated Driving

#### Additional use-cases emerging



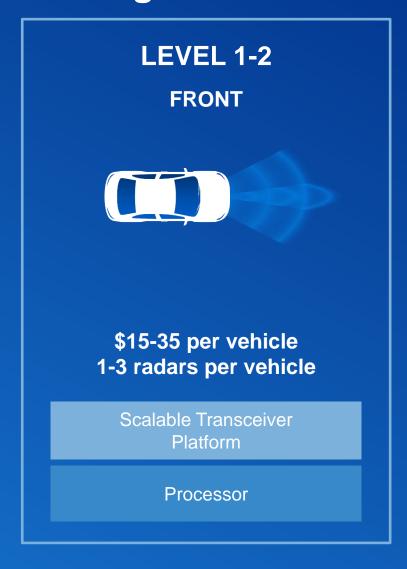
Parking (Ultrasonic Replacement)

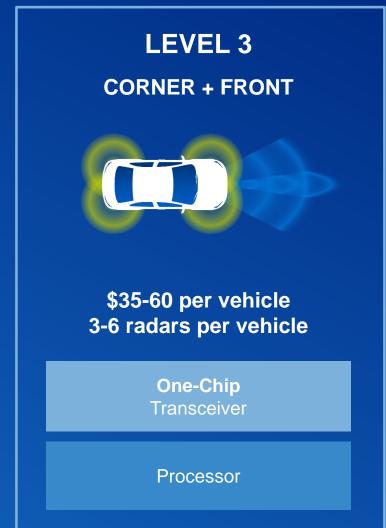


Gesture Control (Infotainment HMI)



### **Leading Radar Innovation**

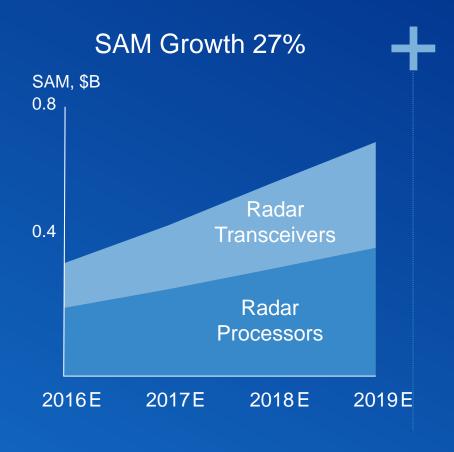




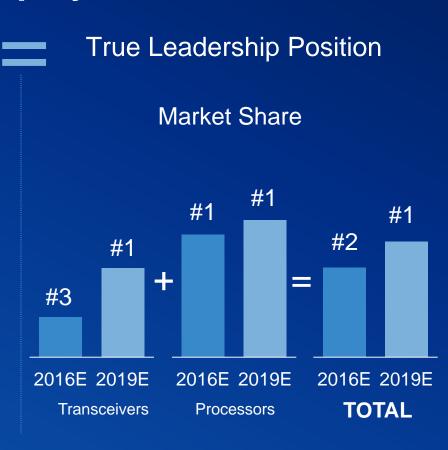




### Design Win Pipeline Filled For Radar Leadership by 2019E







9 out of top 10 ADAS Tier-1s are expected to use NXP-based solution by 2019E

1.2X



# Safe and Secure Mobility

## **KURT SIEVERS**

Executive Vice President and General Manager, Automotive







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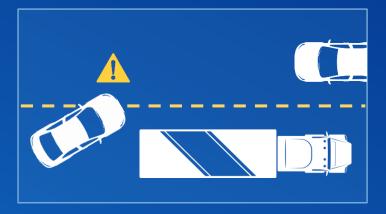
Security

**04** SUMMARY



#### Secure V2X – ADAS Full Potential

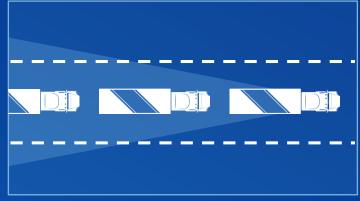
Vehicle Approaching "Do Not Pass!"



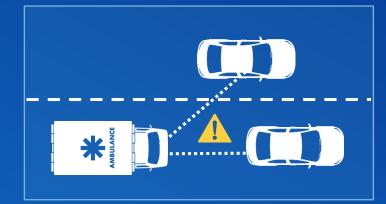
Roadwork Beyond Line-of-Sight



Platooning 30 Feet Gap @ 50mph



**Emergency Vehicle Warning** 



#### **Connecting cars**

- Beyond-line-of-sight
- From sensing to communicating
- Direct communication, no network
- Fully secure

#### **Societal benefits (US DOT)**

- Save >1,000 lives / year
- Reduce 2.3M non-fatal injuries
- Save society \$871 billion annually

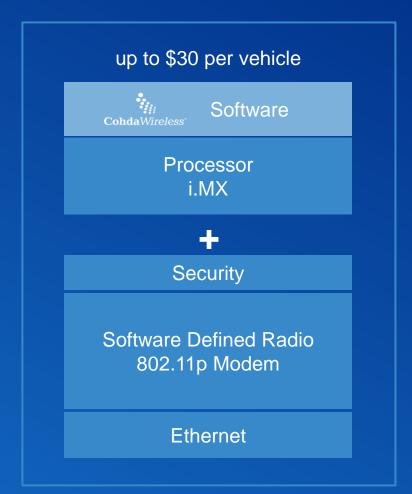


### **New NXP Offers Most Complete Secure V2X System Solution**









NXP V2X Smart Antenna Module

#### **Strong value proposition**

- Innovation leader in secure V2X
- Highest performance
  - 1.5 Miles distance
  - 5 msec latency
  - Field-tested by Audi

#### Powerful system play

- Integral software + hardware solution
- Scalability
- Secure element



#### In Pole Position to Lead in Secure V2X



#### Government



Mandate expected 2016E



Corridor test drive (AT, DE, NL)



• ERPII launch 2019E / 2020E



• Plan to mandate for 2020E



Customers, Partners & Field Trials



SoP MY2017 (Delphi)



EcoTwin truck platooning



Smart City Challenge USA



Harman platform design win



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### **Security Foundational for the Connected Car**





Protect privacy



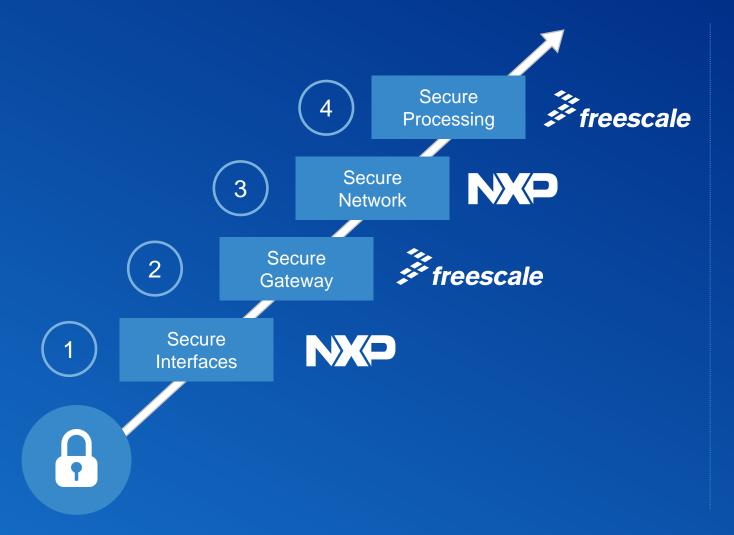
Prevent unauthorized access



Increase safety



### **New NXP Offers Most Scalable Auto Cybersecurity Solution**



**NXP #1 Automotive Hardware Security** 

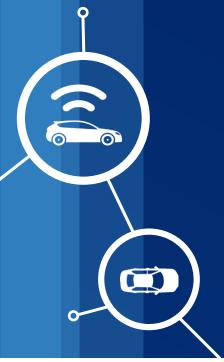
#### 4-Layer security solution

- Secure wireless interfaces HW crypto
- Secure gateway separation of concerns
- Secure in-vehicle network communication
- Secure application processing



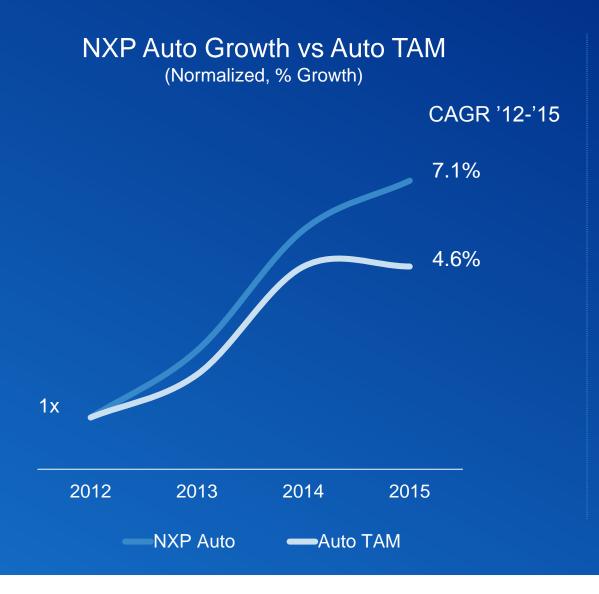
### **AGENDA**

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- SUMMARY





#### Track Record of 1.5x TAM Growth from 2012-2015



#### NXP Auto has outgrown TAM by 1.5x

- RMS leadership
- SAM expansion through innovation
- Trusted partner of global auto industry



### **Auto Growth Strategy**

### **ADAS and Security Technology Leadership Application Leadership** #1 #1 #1 Infotainment Car Access Body & IVN Safety Trusted partner of the global auto industry 90% of auto innovation through electronics Sticky market, high barriers to entry

#### **New business**

Innovation leader in ADAS & security

#### **Core business**

Profitable & sustained growth secured

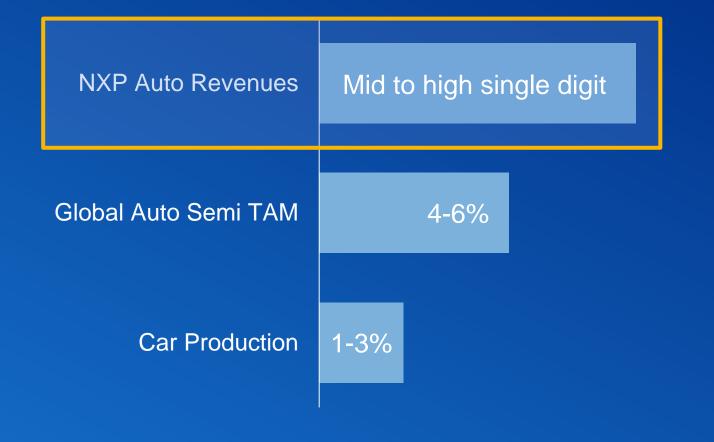
#### **Foundation**

Trusted partner (#1) in attractive market



### **Auto Growth Summary**

2016E - 2019E 3-Year CAGR



#### NXP outgrows TAM by >1.5x

- Trusted partner
- High RMS franchises
- Innovation leadership

ADAS expected to approach ~10% of total 2019E expected revenues





SECURE CONNECTIONS FOR A SMARTER WORLD

# NXP Semiconductors Summary

## RICK CLEMMER

President & Chief Executive Officer







### **Key Messages Today**

#### **Growth drivers**

- Auto: analog, ADAS, infotainment
- SIS: transit & access, eGovernment, banking
- SCD: MPU, mobile transactions, MCU
- SI&I: high speed I/F, RF Power, smart antennas

#### **Strong financial returns**

- Revenue growth: 5-7%
- Non-GAAP EPS CAGR: ~15%+
- 2019E Non-GAAP Adjusted EBITDA: \$4B+
- Returning excess cash to shareholders



### **NXP Value Proposition**



True Leadership Driving RMS

**FOCUSED ON RMS > 1.5x** 



Multiple High Growth Markets

**PROFITABLE GROWTH** 



World-Class Expertise & Team

**CUSTOMER-FOCUSED PASSION TO WIN** 



Operational Excellence + Benchmark Cost Structure

STRONG CASH GENERATION

**MAXIMIZE SHAREHOLDER VALUE** 





SECURE CONNECTIONS FOR A SMARTER WORLD